

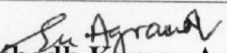
## Form G

## INVITATION FOR EXPRESSION OF INTEREST FOR

**BIL VYAPAR LIMITED (FORMERLY BINANI INDUSTRIES LIMITED)****ENGAGED IN BUSINESS OF MANAGEMENT CONSULTANCY**

(Under sub-regulation (1) of regulation 36A of the Insolvency and Bankruptcy Board of India (Insolvency Resolution Process for Corporate Persons) Regulations, 2016)

RELEVANT PARTICULARS		
1.	Name of the Corporate Debtor along with PAN/ CIN/ LLP No.	BIL Vyapar Limited (formerly Binani Industries Limited) <b>CIN - L24117WB1962PLC025584</b>
2	Address of the registered office	<b>Registered office-</b> 37/2, Chinar Park, New Town, Rajarhat Main Road P.O-Hatiara, Kolkata- 700157, West Bengal, India  <b>Corporate Office-</b> Mercantile Chambers 12, J.N. Heredia Marg, Ballard Estate, Mumbai- 400001, Maharashtra, India
3	URL of Website	<a href="https://binaniindustries.com/">https://binaniindustries.com/</a>
4	Details of Place where majority of Fixed Assets are located	Corporate Office: Mercantile Chambers 12, J.N. Heredia Marg, Ballard Estate, Mumbai- 400001, Maharashtra, India  Other location: Sarkar-II, Final Plot No. 522/3 of T.P. Scheme No. 3/5 (Varied) Moje Chhadavad, Taluka City, District: Ahmedabad and Sub District Ahmedabad-3 (Memnagar)
5	Installed capacity of main products/ services	The Company was engaged primarily in the business of Management Consultancy.
6	Quantity and value of main products/ services sold in last financial year	<b>As per the Financial Year 2024-2025</b> Quantity- NA Value- Total Revenue- Rs. 0 Other Income- Rs. 2,51,000
7	Number of employees/ Workmen	Nil
8	Further details including last available financial statements (with schedules) of two years, lists of creditors are available at URL:	a. <b>Last available financial statements (with schedules) of two years</b> - Can be obtained by mailing at <a href="mailto:ibc.binani@gmail.com">ibc.binani@gmail.com</a> ; b. <b>List of Creditors available at the website of IBBI</b> i.e. <a href="https://ibbi.gov.in/claims/claim-process/L24117WB1962PLC025584">https://ibbi.gov.in/claims/claim-process/L24117WB1962PLC025584</a>
9	Eligibility for resolution applicants under section 25(2)(h) of the Code is available at:	Can be obtained by mailing at <a href="mailto:ibc.binani@gmail.com">ibc.binani@gmail.com</a>
10	Last date for receipt of Expression of Interest	02.02.2026
11	Date of issue of Provisional List of Prospective Resolution Applicants	09.02.2026
12	Last date for submission of objections to Provisional List	14.02.2026
13	Date of issue of Final List of Prospective Resolution Applicants	19.02.2026
14	Date of issue of Information Memorandum, Evaluation Matrix and Request for Resolution Plans to Prospective Resolution Applicants	19.02.2026
15	Last date for submission of Resolution Plans	23.03.2026
16	Process email ID to submit EOI	<a href="mailto:ibc.binani@gmail.com">ibc.binani@gmail.com</a>
17	Details of the corporate debtor's registration status as MSME	NA

  
Subodh Kumar Agrawal

Interim Resolution Professional of

**BIL Vyapar Limited (formerly Binani Industries Limited)**

**IBBI/IPA-001/IP-P00087/2017-18/10183**

**AFA Valid till 31<sup>st</sup> December, 2026**

Room No 301, 3<sup>rd</sup> Floor

1 Ganesh Chandra Avenue

Kolkata 700013

Date: 11/01/2026

Place: Kolkata

# 2-wheeler industry expects 6-9% growth in 2026

ANJALI SINGH  
Mumbai, 11 January

The two-wheeler segment of the country's automobile industry is expected to grow 6-9 per cent this calendar year, supported by improved affordability following the cut in goods and services tax (GST) from 28 per cent to 18 per cent, and urban recovery in purchases for replacing vehicles.

However, the proposed mandate to make anti-lock braking systems (ABS) compulsory for sub-125cc two-wheelers is likely to push up prices and weigh on near-term volumes.

Analysts say the cost of adding an entry-level ABS system is estimated at ₹2,000-5,000 per vehicle.

Given the thin margins in the mass commuter segment, manufacturers are unlikely to absorb the entire increase, leading to price increases of up to 7 per cent in entry-level motorcycles and scooters.

“Once prices move up permanently, demand gets reset at a lower base,” said Kumar Rakesh, analyst (information technology and auto), BNP Paribas.

“We will see the impact for about a year, as volumes adjust and the industry laps up a high base created by the GST benefit.”

The risk has been amplified by the structure of the two-wheeler market, where sub-125cc models account for a dominant share of volumes. Motorcycles below 125cc contribute 74-75 per cent of sales in this sub-segment, while scooters are largely concentrated in lower-engine capacities.

On a monthly basis, sales of sub-125cc two-wheelers are estimated at around 900,000, based on the November data. Analysts expect the impact of price increases owing to the ABS to be most pronounced in these entry-level segments, where affordability remains the primary purchase trigger.

From a timing perspective, the immediate impact may be limited. The first half of CY26 is expected to benefit from a relatively low base of last year. However, pressure is likely to build in the second half as the base



## The ABS challenge

- Cost of adding an entry-level anti-lock braking system is estimated at ₹2,000-5,000 per vehicle (sub-25cc)
- This may lead to price hikes of up to 7 per cent in entry-level motorcycles and scooters
- Motorcycles below 125cc contribute around 74-75 per cent to total motorcycle sales
- On a monthly basis, sales of sub-125cc two-wheelers are estimated at around 900,000 units

becomes more demanding and the benefit of GST reduction fades.

“In the first half, we may not see a dramatic demand impact because the base is favourable,” Rakesh said.

“But in the second half, reporting growth becomes more challenging as the GST benefit is already in the base.”

There is also regulatory uncertainty around the timing and scope of the proposed ABS mandate. At a recent meeting with the government, two-wheeler manufacturers raised concern about the effectiveness of ABS in motorcycles and scooters up to 125cc, arguing that the safety benefits might be limited in lower-speed commuter segments.

Reports suggest the Centre is likely to defer the January 1 deadline, leaving the implementation timeline unclear.

Despite near-term headwinds, industry watchers' growth outlook is on account of improved affordability after GST, resilient rural demand, and strengthening urban replacement demand.

The industry closed CY25 with retail sales exceeding 20 million units, according to the data of the Federation of Automobile Distributors Associations. The momentum strengthened after the GST cut.

Rural markets, which account for 55-60 per cent of volumes, remained resilient on

expectations of a healthy Rabi crop, while urban demand outpaced rural growth on improved affordability.

Electric two-wheelers are also expected to add incremental volumes as penetration continues to rise.

“We expect 6-8 per cent overall growth this year, with electric vehicles continuing their steady expansion, and penetration likely to reach around 7.5 per cent,” said Subhabrata Sengupta, partner, Avalon Consulting.

Anurag Singh, advisor at Primus Partners, said: “Two-wheelers have benefited significantly from GST reduction, leading to a noticeable improvement in sales since October.”

The sector can still see growth of 7-9 per cent this year if trends in demand sustain, even after factoring in regulatory changes, he said.

While the ABS mandate could disrupt volumes in the short term, analysts say it is structurally positive for the industry.

“ABS is a safety feature that has demonstrably helped save lives,” Singh said, noting that the incremental cost was significantly lower than the benefit consumers received from the GST reduction.

Price elasticity would imply that growth in volumes will be impacted till the time the base gets reset,” Rakesh said. “After one year

# Realty moves to the core of conglomerates' biz strategy

PRACHI PISAL  
Mumbai, 11 January

India's leading conglomerates are stepping up investments in real estate, re-casting what was once a peripheral activity into a core growth driver. Supported by strong balance sheets, established brands and access to long-term capital, major business houses including Aditya Birla, Tata, Godrej, L&T, Raymond, Wadia, Shapoorji Pallonji, Mahindra and Adani are positioning realty as a strategic pillar within their diversified portfolios.

Many conglomerates have strategically built real estate platforms, initially monetising large land banks and later expanding through acquisitions and joint development agreements. The push comes at a time when the sector is consolidating following regulatory reforms.

Larsen & Toubro has recently begun consolidating its real estate businesses under L&T Realty Properties, a move analysts say could pave the way for a potential listing. JM Financial estimates L&T Realty could post sales of about ₹8,500 crore and ebitda of roughly ₹4,700 crore by FY30, valuing the business at around ₹58,000 crore.

Announcing the consolidation, L&T Chairman and Managing Director S N Subrahmanyan said the integration sets the foundation for L&T Realty to emerge as one of India's most admired real estate brands over the next five years. The strategy focuses on expansion across major metros, premium positioning, disciplined land acquisition and institutional rigour.

KT Jithendran, MD and CEO of Birla Estates, said the Aditya Birla group is consciously building a portfolio of direct-to-consumer businesses, with real estate among the most promising. “There's a strong focus within the conglomerate to build this business on a very large scale. But scale alone is not enough — reputation matters equally. We want to be one of the most reputed real estate companies in India,” he said.

## Growth plan

- Groups like Aditya Birla, Tata, and Mahindra are making real estate a core B2C growth business
- Top 20 developers' share of new launches has jumped from 15% to 36% in seven years
- Firms are using real estate as a long-term capital allocator, building large mixed-use projects

In March 2025, Aditya Birla Real Estate approved the divestment of its pulp and paper business, Century Pulp and Paper, to ITC for about ₹3,498 crore. The transaction was positioned as a value-unlocking exercise aimed at sharpening the group's focus on its core real estate business and funding future growth.

Adani Realty, which operates independently of the Adani group, is also expanding rapidly, anchored by marquee projects such as the Dharavi redevelopment, estimated at around ₹95,790 crore, and the Motilal Nagar redevelopment valued at about ₹36,000 crore. According to the 2025 Grohe-Hurun India Real Estate 150 list, Adani Realty is India's most valuable unlisted real estate company at roughly ₹52,400 crore, with ambitions to become the country's most valuable developer within five years.

In July 2025, the Raymond group demerged and listed its real estate arm to unlock value and attract new investors and strategic partners. The Wadia group-backed Bombay Realty is also re-entering the market with a ₹25,000 crore township project in Mumbai's Dadar, with real estate expected to be a core focus area for the group.

The Mahindra group has similarly designated Mahindra Lifespace Developers as a core “Growth Gem”, tasking it with delivering scale and profitability. Amit Kumar Sinha, managing director and CEO of Mahindra Lifespace, said the company aims to become a top-tier

real estate platform in its priority markets, aligned with the group's emphasis on governance, capital efficiency and long-term value creation.

The renewed push by large business houses has been catalysed by regulatory reforms, particularly the implementation of the Real Estate (Regulation and Development) Act, which has formalised the sector and increased entry barriers. Aarti Harbha-janka, cofounder and managing director of Primus Partners, said the post-Rera cleanup has encouraged organised players to engage more seriously with the sector. “Seven years ago, the top 20 developers accounted for 15 per cent of new launches. That share has risen to around 36 per cent,” she said.

Industry executives say conglomerates are no longer entering real estate merely to monetise idle land, but as a strategic diversification aligned with urbanisation, infrastructure expansion and long-term capital deployment. Anuj Puri, chairman of the Anarock group, said large business houses bring cross-sector capabilities, brand strength and access to capital, enabling them to undertake large, integrated developments. Their presence, he said, is improving transparency, execution certainty and buyer confidence.

Conglomerate-backed developers are increasingly differentiating themselves through scale and format. Rather than standalone residential projects, many are focusing on large townships and mixed-use developments anchored by infrastructure such as metro corridors, ports or logistics hubs. “They are effectively building mini-cities,” Puri said.

From a financial perspective, real estate offers attractive margins and scalability. Vijay Agrawal, managing director and infrastructure sector lead at Equirus Capital, said a ₹10,000-20,000 crore annual revenue business is easier to scale in real estate than in manufac-

# Smaller GCCs struggle as AI upends business processes

AVIK DAS  
Bengaluru, 11 January

Many smaller and mid-tier global capability centres (GCC) are struggling to deliver strategic value that their headquarters had expected after years of operation. This has left them being just cost and delivery centres at a time when artificial intelligence (AI) is upending business processes.

While still in the early stages, many such companies — which started GCCs with much fanfare amid announcements of headcount addition and establishing centres of excellence — are approaching consulting companies for help. It is to reset their operations after years of remaining stagnant or even mulling outright sale.

Sunil Padmanabh, an industry influencer and digital strategist, estimates that 18-20 per cent of GCCs will be AI-mature, with AI embedded into core workflows and real decision autonomy.

About 52 per cent will remain AI-active but constrained, with tools everywhere and limited structural impact. Around 30 per cent will stall or regress, remaining pilot-heavy, fragmented, and increasingly questioned.

“Momentum was mistaken for maturity. GCCs become strategic when ownership, authority and accountability actually move,” said Padmanabh.

In sectors such as manufacturing, a lot of the work is enterprise, resource and planning (ERP) support, engineering changes, and reporting. Teams are busy and reliable, but decisions still sit offshore. When automation or cost reviews hit, there's little leverage beyond delivery.

India has about 1,800 GCCs across verticals such as banking, financial services and insurance (BFSI), retail, health care, aerospace and oil and gas, according to IT industry body Nasscom.

But according to experts, only one in five GCCs will be truly AI-mature this year with the momentum in favour of BFSI, retail and CPG ones. Pharma, manufacturing and automotive

GCCs are likely to lag in maturity.

That is also impacting the creation of senior leadership roles in the country.

A survey by EY in November revealed that 80 per cent of them reported less than 10 per cent of leadership roles based locally.

Only 7 per cent reported senior leadership roles of 25-50 per cent being based out of India.

“It is just one or two roles and not large scale ones like 10-15 which is a relevant size and shows that the GCC is maturing. The people governing these centres are still at N-2 or N-3 level. We expect more N roles in three years,”

Arindam Sen, partner and GCC sector leader — technology, media and entertainment and telecommunications at EY India, had told Business Standard.

The maturity curve has become a key talking point this year. Enterprises are looking at their GCCs to evolve from being delivery engines to becoming strategic value creators. This means co-owning global business outcomes, influencing enterprise strategy and enabling transformation, rather than just supporting it.

Aveek Mukherjee, managing director (MD) and cofounder of Gloplax Solutions, said that majority of the GCCs in India are still order takers from their parent. They are yet to act as true collaborators by delivering value, owning a product or platform or having innovations that impact company strategy.

“Can the GCC take responsibility at the local level and reduce cost by 5 per cent, improve productivity and reduce cycle time? Can it own a product or platform sitting in India and have an impact on the value chain? That is influenced as you get into more complex tasks. If you only hire from other GCCs, your costs will keep going up,” he added.

Such centres also often lose their way when the sponsorship changes.

If it is monitored by the technology or information officer, the focus is more on creating some breakthrough innovations. However, if it is handled by the chief financial officer, the focus once again comes back to reducing cost.

## Petronet LNG Limited

**NOTICE INVITING TENDER  
FOR SELECTION OF CONTRACTOR FOR HIRING OF  
TRANSPORTATION SERVICES TO SUPPLY LNG TO  
CONSUMPTION CENTERS OF PETRONET LNG LIMITED  
FROM KOCHI LNG TERMINAL**

Petronet LNG Limited (PLL) invites proposals through Competitive Bidding from experienced and financially sound Contractors for hiring of transportation services to supply LNG to consumption centers of Petronet LNG Limited from Kochi LNG Terminal.

Interested parties are requested to visit our website [www.petronetlng.in](http://www.petronetlng.in) for detailed eligibility criteria along with other necessary details.

The complete set of bidding document can be downloaded from the PETRONET LNG LIMITED e-Tender Portal SAP Ariba and tender is available for online bid submission.

Chief, Manager (C&P)  
**PETRONET LNG LIMITED**  
4<sup>th</sup> Floor, Tower – 'I', World Trade Centre,  
Nauroji Nagar, New Delhi - 110029, India.  
Tel: No. +91-11-71233564  
Email: [cnp@petronetlng.in](mailto:cnp@petronetlng.in)

**FORM G**  
INVITATION FOR EXPRESSION OF INTEREST FOR  
**M/S HAMS DAIRY PVT. LTD. OPERATING IN DAIRY SECTOR,  
CHITTUR, AP.**  
(Under Regulation 36A(1) of the Insolvency and Bankruptcy Board of India (Insolvency Resolution Process for Corporate Persons) Regulations, 2016)

Sr. No.	RELEVANT PARTICULARS
1	Name of the corporate debtor along with PAN/ CIN/ LLP No. HAMS DAIRY PRIVATE LIMITED with CIN No. U15202AP2016PTC098421 and PAN No. AADC8392J
2	Address of the registered office SURVEY NO. 527, MUTHUKURU VILLAGE, PEDDAPANJANI MANDAL, Chittoor, MUTHUKURU, Andhra Pradesh, India, 517408
3	URL of website Not available
4	Details of place where majority of fixed assets are located Factory is located at above address. Chennai. CD also owns A parcel of land, at the above location.
5	Installed capacity of main products/services Approx. 1500 Kg to 2000 Kg per day of Mozzarella Cheese and other variety of cheese.
6	Quantity and value of main products/services sold in last financial year CD was operational at a very low capacity in the form of Job work. Right now, the Plant is not operational.
7	Number of employees/ workmen Nil
8	Further details including last available financial statements (with schedules) of two years, lists of creditors are available at: Details are available with the Resolution Professional. Kindly contact <a href="mailto:cirp.hamsadairy@gmail.com">cirp.hamsadairy@gmail.com</a>
9	Eligibility for resolution applicants under section 25(2)(h) of the Code is available at: Kindly contact <a href="mailto:cirp.hamsadairy@gmail.com">cirp.hamsadairy@gmail.com</a>
10	Last date for receipt of expression of interest 6.00 PM on 27/01/2026
11	Date of issue of provisional list of prospective resolution applicants 30/01/2026
12	Last date for submission of objections to provisional list 6.00 PM on 04/02/2026
13	Date of issue of final list of prospective resolution applicants 09/02/2026
14	Date of issue of information memorandum, evaluation matrix and request for resolution plans to PRAs 31/01/2026
15	Last date for submission of resolution plans 6.00 PM on 02/03/2026
16	Process email id to submit Express of Interest <a href="mailto:cirp.hamsadairy@gmail.com">cirp.hamsadairy@gmail.com</a>

Smt. Ramanathan Bhuvaneshwari,  
IP Registration No: IBB/IPA-002/IP-N00306/2017-18/10864  
Address: C-006, Pioneer Paradise, 24th Main Road, 7th Phase, JP Nagar, Bangalore-78.  
For M/S HAMS DAIRY PVT. LTD.  
Dated 12.01.2026 /Bengaluru

s/d

**FORM G**  
INVITATION FOR EXPRESSION OF INTEREST FOR  
**BIL VYAPAR LIMITED (FORMERLY BINANI INDUSTRIES LIMITED)**  
ENGAGED IN BUSINESS OF MANAGEMENT CONSULTANCY  
(Under sub-regulation (1) of regulation 36A of the Insolvency and Bankruptcy Board of India (Insolvency Resolution Process for Corporate Persons) Regulations, 2016)

RELEVANT PARTICULARS	
1. Name of the Corporate Debtor along with PAN/ CIN/ LLP No.	BIL Vyapar Limited (formerly Binani Industries Limited) <b>CIN - L24117WB1962PLC025584</b>
2. Address of the registered office	<b>Registered office-</b> 37/2, Chinara Park, New Town, Rajarhat Main Road P.O.Hatiara, Kolkata- 700157, West Bengal, India <b>Corporate Office-</b> Mercantile Chambers 12, J.N. Heredia Marg, Ballard Estate, Mumbai- 400001, Maharashtra, India <a href="https://binanindustries.com/">https://binanindustries.com/</a>
3. URL of Website	
4. Details of Place where majority of Fixed Assets are located	J.N. Heredia Marg, Ballard Estate, Mumbai- 400001, Maharashtra, India Other location: Sarkari-II, Final Plot No. 522/3 of T.P. Scheme No. 3/5(Variied) Moje Chhadavad, Taluka City, District: Ahmedabad and Sub District Ahmedabad-3 (Memnagar)
5. Installed capacity of main products/ services	The Company was engaged primarily in the business of Management Consultancy.
6. Quantity and value of main products/ services sold in last financial year	<b>As per the Financial Year 2024-2025</b> Quantity: NA Value: Total Revenue- Rs. 0 Other Income- Rs. 2,51,000
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8. Further details including last available financial statements (with schedules) of two years - Can be obtained by mailing at <a href="mailto:ilc.binani@gmail.com">ilc.binani@gmail.com</a> ; b. List of Creditors available at the website of IBB/ I.e. <a href="https://ibbi.gov.in/claims/claims-process/L24117WB1962PLC025584">https://ibbi.gov.in/claims/claims-process/L24117WB1962PLC025584</a>	
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16. Process email ID to submit EOI	<a href="mailto:ilc.binani@gmail.com">ilc.binani@gmail.com</a>
17. Details of the corporate debtor's registration status as MSME	NA

**Subodh Kumar Agrawal**  
Interim Resolution Professional of  
**BIL Vyapar Limited (formerly Binani Industries Limited)**  
IBBI/ IPA-001/IP-P00087/2017-18/10183  
AFA Valid till 31st December, 2026  
Room No 301, 3rd Floor, 1 Ganesh Chandra Avenue  
Kolkata 700013

Date: 12/01/2026  
Place: Kolkata

**INDIA NIPPON ELECTRICALS LIMITED**  
CIN : L31901TN1984PLC011021  
Regd. Office : No.11 & 13, Patulos Road, Chennai - 600 002. Tel : 044-28460083/73. Website : [www.indianippon.com](http://www.indianippon.com) E mail : [investors@inel.com.in](mailto:investors@inel.com.in)

**Notice to the Shareholders**

**Transfer of Unclaimed Dividend amount and Equity Shares of the Company to Investor Education and Protection Fund (IEPF) Account**

Notice is hereby given to the shareholders of the Company pursuant to Section 124(6) of the Companies Act, 2013 ("the Act") read with Rule 6 of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 as amended from time to time ("the Rules").

Shareholders who have not claimed their dividend declared by the Company for the Financial Year 2018-19 (Second Interim Dividend), which remains unpaid / unclaimed for a period of seven consecutive years, will be credited to the Investor Education and Protection Fund (IEPF) on or after May 13, 2026.

Accordingly, shares of those shareholders who have not encashed their second interim dividend for seven consecutive years from FY 2018-19 will be transferred to the Demat Account of the IEPF authority. In this regard, Individual notices have been sent to the shareholders whose shares are liable to be transferred to the IEPF Authority, and the Company also uploaded full details of such shareholder(s) and shares due for transfer to the IEPF, including details of unpaid or unclaimed dividends on such shares on its website at [www.indianippon.com](http://www.indianippon.com).

Such shareholders are requested to claim their second interim dividend declared by the Company for the Financial year 2018-19 and subsequent years' dividends before the same are transferred to the IEPF Authority i.e., on or before May 12, 2026, failing which the shares shall be transferred to the IEPF. Please note that thereafter no claim shall lie against the Company in respect of unclaimed dividends and shares transferred to the IEPF / IEPFA Account respectively.

Shareholders are requested to note that both the unclaimed dividend and the shares transferred to the IEPF Authority including all benefits on such shares, if any can be claimed back by them from the IEPF Authority, after following the procedure prescribed under the IEPF Rules.

In connection with the transfer of equity shares to IEPF, please note the following:

a. **Shareholders holding shares in Physical form:** Duplicate share certificate(s) will be issued and transferred to IEPF. The original share certificate(s) registered in your name(s) and held by you, will stand automatically cancelled.

b. **Shareholders holding shares in the Dematerialized form:** Your demat account will be debited for the shares liable for transfer to the IEPF.

In case the concerned shareholders wish to claim the shares after transfer to IEPF, a separate application has to be made to the IEPF Authority in Form IEPF-5, as prescribed under the Rules and the same is available at IEPF website i.e., [www.mca.gov.in](http://www.mca.gov.in).

In case of any queries on the above matter, shareholders are requested to contact the company's Registrar and Share Transfer Agents, M/s Cameo Corporate Services Ltd, "Subramanian Building", 1, Club House Road, Chennai 600002. Tel: 044-28460390 email ID: [investor@cameoindia.com](mailto:investor@cameoindia.com) or nodal officer of the Company.

For India Nippon Electricals Limited  
S Logitha  
Company Secretary & Nodal Officer

► FROM PAGE 1

# 'Sovereign AI a national goal for India'

Many OSAT players are tying up with global partners or semicon companies to ensure that the capacity built in India is utilised. How will the government ensure India's own demand is met by domestic OSAT and fabrication plants?

■ Every new industry faces a market-acceptance test, and our plants will be no exception. Their success will depend on their ability to produce high-quality products at competitive prices. We constantly remind them of this reality and nudge them in that direction.

Indian AI growth appears driven by announcements from global technology giants. Critics argue this does not benefit India, since patents and software control remain in the US. Countries such as South Korea, working with large firms, have committed \$150 billion to build sovereign AI. How will India compete?

■ Sovereign AI is a national goal for India. Our engineers are developing models, working on chipsets, and focusing on applications. We need to be competitive across all five layers of the AI stack — applications, models, chipsets, infrastructure, and energy. India's IT industry is pivoting to provide AI services globally. Twelve teams working with the IndiaAI Mission are developing foundational models. Several promising design teams are working on chipsets. Around \$70 billion is being invested

in infrastructure, and the recently enacted Sustainable Harnessing and Advancement of Nuclear Energy for Transforming India Act will support the provision of clean, sustainable energy. AI is the fifth industrial revolution. It will reshape every aspect of life, society, and industry. India must have sovereign capabilities in AI.

The PLI scheme for electronic components is gaining momentum. What level of localisation will this help achieve?

■ India's supply chain will develop in a major way. The response to the Electronics Components Manufacturing Scheme has been phenomenal. We will be able to manufacture many components for export, and domestic demand for most components will be met by the time the programme concludes.

Electronics exports remain heavily dependent on smartphones and a single company, which accounted for 45 per cent of exports in November 2025. How will this base broaden, and where do you see promising areas of growth?

■ A lot more is happening in electronics manufacturing. While smartphone growth is encouraging, exports are also expanding in power electronics, medical electronics, industrial electronics, and consumer electronics. As the component ecosystem matures, this export base will widen further.



Ashwini Vaishnaw,  
Union Minister for Electronics and Information Technology



# 2-wheeler industry expects 6-9% growth in 2026

ANJALI SINGH  
Mumbai, 11 January

The two-wheeler segment of the country's automobile industry is expected to grow 6-9 per cent this calendar year, supported by improved affordability following the cut in goods and services tax (GST) from 28 per cent to 18 per cent, and urban recovery in purchases for replacing vehicles.

However, the proposed mandate to make anti-lock braking systems (ABS) compulsory for sub-125cc two-wheelers is likely to push up prices and weigh on near-term volumes.

Analysts say the cost of adding an entry-level ABS system is estimated at ₹2,000-5,000 per vehicle.

Given the thin margins in the mass commuter segment, manufacturers are unlikely to absorb the entire increase, leading to price increases of up to 7 per cent in entry-level motorcycles and scooters.

“Once prices move up permanently, demand gets reset at a lower base,” said Kumar Rakesh, analyst (information technology and auto), BNP Paribas.

“We will see the impact for about a year, as volumes adjust and the industry laps up a high base created by the GST benefit.”

The risk has been amplified by the structure of the two-wheeler market, where sub-125cc models account for a dominant share of volumes. Motorcycles below 125cc contribute 74-75 per cent of sales in this sub-segment, while scooters are largely concentrated in lower-engine capacities.

On a monthly basis, sales of sub-125cc two-wheelers are estimated at around 900,000, based on the November data. Analysts expect the impact of price increases owing to the ABS to be most pronounced in these entry-level segments, where affordability remains the primary purchase trigger.

From a timing perspective, the immediate impact may be limited. The first half of CY26 is expected to benefit from a relatively low base of last year. However, pressure is likely to build in the second half as the base



## The ABS challenge

- Cost of adding an entry-level anti-lock braking system is estimated at ₹2,000-5,000 per vehicle (sub-25cc)
- This may lead to price hikes of up to 7 per cent in entry-level motorcycles and scooters
- Motorcycles below 125cc contribute around 74-75 per cent to total motorcycle sales
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becomes more demanding and the benefit of GST reduction fades.

“In the first half, we may not see a dramatic demand impact because the base is favourable,” Rakesh said.

“But in the second half, reporting growth becomes more challenging as the GST benefit is already in the base.”

There is also regulatory uncertainty around the timing and scope of the proposed ABS mandate. At a recent meeting with the government, two-wheeler manufacturers raised concern about the effectiveness of ABS in motorcycles and scooters up to 125cc, arguing that the safety benefits might be limited in lower-speed commuter segments.

Reports suggest the Centre is likely to defer the January 1 deadline, leaving the implementation timeline unclear.

Despite near-term headwinds, industry watchers' growth outlook is on account of improved affordability after GST, resilient rural demand, and strengthening urban replacement demand.

The industry closed CY25 with retail sales exceeding 20 million units, according to the data of the Federation of Automobile Distributors Associations. The momentum strengthened after the GST cut.

Rural markets, which account for 55-60 per cent of volumes, remained resilient on expectations of a healthy Rabi crop, while urban demand outpaced rural growth on improved affordability.

Electric two-wheelers are also expected to add incremental volumes as penetration continues to rise.

“We expect 6-8 per cent overall growth this year, with electric vehicles continuing their steady expansion, and penetration likely to reach around 7.5 per cent,” said Subhabrata Sengupta, partner, Avalon Consulting.

Anurag Singh, advisor at Primus Partners, said: “Two-wheelers have benefited significantly from GST reduction, leading to a noticeable improvement in sales since October.”

The sector can still see growth of 7-9 per cent this year if trends in demand sustain, even after factoring in regulatory changes, he said.

While the ABS mandate could disrupt volumes in the short term, analysts say it is structurally positive for the industry.

“ABS is a safety feature that has demonstrably helped save lives,” Singh said, noting that the incremental cost was significantly lower than the benefit consumers received from the GST reduction.

Price elasticity would imply that growth in volumes will be impacted till the time the base gets reset,” Rakesh said. “After one year

# Realty moves to the core of conglomerates' biz strategy

PRACHI PISAL  
Mumbai, 11 January

India's leading conglomerates are stepping up investments in real estate, re-casting what was once a peripheral activity into a core growth driver. Supported by strong balance sheets, established brands and access to long-term capital, major business houses including Aditya Birla, Tata, Godrej, L&T, Raymond, Wadia, Shapoorji Pallonji, Mahindra and Adani are positioning realty as a strategic pillar within their diversified portfolios.

Many conglomerates have strategically built real estate platforms, initially monetising large land banks and later expanding through acquisitions and joint development agreements. The push comes at a time when the sector is consolidating following regulatory reforms.

Larsen & Toubro has recently begun consolidating its real estate businesses under L&T Realty Properties, a move analysts say could pave the way for a potential listing. JM Financial estimates L&T Realty could post sales of about ₹8,500 crore and ebitda of roughly ₹4,700 crore by FY30, valuing the business at around ₹58,000 crore.

Announcing the consolidation, L&T Chairman and Managing Director S N Subrahmanyan said the integration sets the foundation for L&T Realty to emerge as one of India's most admired real estate brands over the next five years. The strategy focuses on expansion across major metros, premium positioning, disciplined land acquisition and institutional rigour.

KT Jithendran, MD and CEO of Birla Estates, said the Aditya Birla group is consciously building a portfolio of direct-to-consumer businesses, with real estate among the most promising. “There's a strong focus within the conglomerate to build this business on a very large scale. But scale alone is not enough — reputation matters equally. We want to be one of the most reputed real estate companies in India,” he said.

## Growth plan

- Groups like Aditya Birla, Tata, and Mahindra are making real estate a core B2C growth business
- Top 20 developers' share of new launches has jumped from 15% to 36% in seven years
- Firms are using real estate as a long-term capital allocator, building large mixed-use projects

In March 2025, Aditya Birla Real Estate approved the divestment of its pulp and paper business, Century Pulp and Paper, to ITC for about ₹3,498 crore. The transaction was positioned as a value-unlocking exercise aimed at sharpening the group's focus on its core real estate business and funding future growth.

Adani Realty, which operates independently of the Adani group, is also expanding rapidly, anchored by marquee projects such as the Dharavi redevelopment, estimated at around ₹95,790 crore, and the Motilal Nagar redevelopment valued at about ₹36,000 crore. According to the 2025 Grohe-Hurun India Real Estate 150 list, Adani Realty is India's most valuable unlisted real estate company at roughly ₹52,400 crore, with ambitions to become the country's most valuable developer within five years.

In July 2025, the Raymond group demerged and listed its real estate arm to unlock value and attract new investors and strategic partners. The Wadia group-backed Bombay Realty is also re-entering the market with a ₹25,000 crore township project in Mumbai's Dadar, with real estate expected to be a core focus area for the group.

The Mahindra group has similarly designated Mahindra Lifespaces Developers as a core “Growth Gem”, tasking it with delivering scale and profitability. Amit Kumar Sinha, managing director and CEO of Mahindra Lifespaces, said the company aims to become a top-tier

real estate platform in its priority markets, aligned with the group's emphasis on governance, capital efficiency and long-term value creation.

The renewed push by large business houses has been catalysed by regulatory reforms, particularly the implementation of the Real Estate (Regulation and Development) Act, which has formalised the sector and increased entry barriers. Aarti Harbha-janka, cofounder and managing director of Primus Partners, said the post-Rera cleanup has encouraged organised players to engage more seriously with the sector. “Seven years ago, the top 20 developers accounted for 15 per cent of new launches. That share has risen to around 36 per cent,” she said.

Industry executives say conglomerates are no longer entering real estate merely to monetise idle land, but as a strategic diversification aligned with urbanisation, infrastructure expansion and long-term capital deployment. Anuj Puri, chairman of the Anarock group, said large business houses bring cross-sector capabilities, brand strength and access to capital, enabling them to undertake large, integrated developments. Their presence, he said, is improving transparency, execution certainty and buyer confidence.

Conglomerate-backed developers are increasingly differentiating themselves through scale and format. Rather than standalone residential projects, many are focusing on large townships and mixed-use developments anchored by infrastructure such as metro corridors, ports or logistics hubs. “They are effectively building mini-cities,” Puri said.

From a financial perspective, real estate offers attractive margins and scalability. Vijay Agrawal, managing director and infrastructure sector lead at Equirus Capital, said a ₹10,000-20,000 crore annual revenue business is easier to scale in real estate than in manufac-

# Smaller GCCs struggle as AI upends business processes

AVIK DAS  
Bengaluru, 11 January

Many smaller and mid-tier global capability centres (GCC) are struggling to deliver strategic value that their headquarters had expected after years of operation. This has left them being just cost and delivery centres at a time when artificial intelligence (AI) is upending business processes.

While still in the early stages, many such companies — which started GCCs with much fanfare amid announcements of headcount addition and establishing centres of excellence — are approaching consulting companies for help. It is to reset their operations after years of remaining stagnant or even mulling outright sale.

Sunil Padmanabh, an industry influencer and digital strategist, estimates that 18-20 per cent of GCCs will be AI-mature, with AI embedded into core workflows and real decision autonomy. About 52 per cent will remain AI-active but constrained, with tools everywhere and limited structural impact. Around 30 per cent will stall or regress, remaining pilot-heavy, fragmented, and increasingly questioned.

“Momentum was mistaken for maturity. GCCs become strategic when ownership, authority and accountability actually move,” said Padmanabh.

In sectors such as manufacturing, a lot of the work is enterprise, resource and planning (ERP) support, engineering changes, and reporting. Teams are busy and reliable, but decisions still sit offshore. When automation or cost reviews hit, there's little leverage beyond delivery.

India has about 1,800 GCCs across verticals such as banking, financial services and insurance (BFSI), retail, health care, aerospace and oil and gas, according to IT industry body Nasscom.

But according to experts, only one in five GCCs will be truly AI-mature this year with the momentum in favour of BFSI, retail and CPG ones. Pharma, manufacturing and automotive

GCCs are likely to lag in maturity.

That is also impacting the creation of senior leadership roles in the country.

A survey by EY in November revealed that 80 per cent of them reported less than 10 per cent of leadership roles based locally.

Only 7 per cent reported senior leadership roles of 25-50 per cent being based out of India.

“It is just one or two roles and not large scale ones like 10-15 which is a relevant size and shows that the GCC is maturing. The people governing these centres are still at N-2 or N-3 level. We expect more N roles in three years,”

Arindam Sen, partner and GCC sector leader — technology, media and entertainment and telecommunications at EY India, had told Business Standard.

The maturity curve has become a key talking point this year. Enterprises are looking at their GCCs to evolve from being delivery engines to becoming strategic value creators. This means co-owning global business outcomes, influencing enterprise strategy and enabling transformation, rather than just supporting it.

Aveek Mukherjee, managing director (MD) and cofounder of Gloplax Solutions, said that majority of the GCCs in India are still order takers from their parent. They are yet to act as true collaborators by delivering value, owning a product or platform or having innovations that impact company strategy.

“Can the GCC take responsibility at the local level and reduce cost by 5 per cent, improve productivity and reduce cycle time? Can it own a product or platform sitting in India and have an impact on the value chain? That is influenced as you get into more complex tasks. If you only hire from other GCCs, your costs will keep going up,” he added.

Such centres also often lose their way when the sponsorship changes.

If it is monitored by the technology or information officer, the focus is more on creating some breakthrough innovations. However, if it is handled by the chief financial officer, the focus once again comes back to reducing cost.

## Petronet LNG Limited

**NOTICE INVITING TENDER  
FOR SELECTION OF CONTRACTOR FOR HIRING OF  
TRANSPORTATION SERVICES TO SUPPLY LNG TO  
CONSUMPTION CENTERS OF PETRONET LNG LIMITED  
FROM KOCHI LNG TERMINAL**

Petronet LNG Limited (PLL) invites proposals through Competitive Bidding from experienced and financially sound Contractors for hiring of transportation services to supply LNG to consumption centers of Petronet LNG Limited from Kochi LNG Terminal.

Interested parties are requested to visit our website [www.petronetlng.in](http://www.petronetlng.in) for detailed eligibility criteria along with other necessary details.

The complete set of bidding document can be downloaded from the PETRONET LNG LIMITED e-Tender Portal SAP Ariba and tender is available for online bid submission.

Chief, Manager (C&P)  
**PETRONET LNG LIMITED**  
4<sup>th</sup> Floor, Tower – 'I', World Trade Centre,  
Nauroji Nagar, New Delhi - 110029, India.  
Tel: No. +91-11-71233564  
Email: [cnp@petronetlng.in](mailto:cnp@petronetlng.in)

**FORM G**  
INVITATION FOR EXPRESSION OF INTEREST FOR  
**M/S HAMSA DAIRY PVT. LTD. OPERATING IN DAIRY SECTOR,  
CHITTUR, AP.**  
(Under Regulation 36A(1) of the Insolvency and Bankruptcy Board of India (Insolvency Resolution Process for Corporate Persons) Regulations, 2016)

Sr. No.	RELEVANT PARTICULARS
1	Name of the corporate debtor along with PAN/ CIN/ LLP No. HAMSA DAIRY PRIVATE LIMITED with CIN No. U15202AP2016PTC098421 and PAN No. AADC8392J
2	Address of the registered office SURVEY NO. 527, MUTHUKURU VILLAGE, PEDDAPANJANI MANDAL, Chittoor, MUTHUKURU, Andhra Pradesh, India, 517408
3	URL of website Not available
4	Details of place where majority of fixed assets are located Factory is located at above address. Chennai. CD also owns A parcel of land, at the above location.
5	Installed capacity of main products/services Approx. 1500 Kg to 2000 Kg per day of Mozzarella Cheese and other variety of cheese.
6	Quantity and value of main products/services sold in last financial year CD was operational at a very low capacity in the form of Job work. Right now, the Plant is not operational.
7	Number of employees/ workmen Nil
8	Further details including last available financial statements (with schedules) of two years, lists of creditors are available at: Details are available with the Resolution Professional. Kindly contact <a href="mailto:cirp.hamsadairy@gmail.com">cirp.hamsadairy@gmail.com</a>
9	Eligibility for resolution applicants under section 25(2)(h) of the Code is available at: Kindly contact <a href="mailto:cirp.hamsadairy@gmail.com">cirp.hamsadairy@gmail.com</a>
10	Last date for receipt of expression of interest 6.00 PM on 27/01/2026
11	Date of issue of provisional list of prospective resolution applicants 30/01/2026
12	Last date for submission of objections to provisional list 6.00 PM on 04/02/2026
13	Date of issue of final list of prospective resolution applicants 09/02/2026
14	Date of issue of information memorandum, evaluation matrix and request for resolution plans to PRAs 31/01/2026
15	Last date for submission of resolution plans 6.00 PM on 02/03/2026
16	Process email id to submit Express of Interest <a href="mailto:cirp.hamsadairy@gmail.com">cirp.hamsadairy@gmail.com</a>

s/d  
Smt. Ramanathan Bhuvaneshwari,  
IP Registration No: IBB/IPA-002/IP-N00306/2017-18/10864  
Address: C-006, Pioneer Paradise, 24th Main Road, 7th Phase, JP Nagar, Bangalore-78.  
For M/S HAMSA DAIRY PVT. LTD.  
Dated 12.01.2026 /Bengaluru

**FORM G**  
INVITATION FOR EXPRESSION OF INTEREST FOR  
**BIL VYAPAR LIMITED (FORMERLY BINANI INDUSTRIES LIMITED)**  
ENGAGED IN BUSINESS OF MANAGEMENT CONSULTANCY  
(Under sub-regulation (1) of regulation 36A of the Insolvency and Bankruptcy Board of India (Insolvency Resolution Process for Corporate Persons) Regulations, 2016)

RELEVANT PARTICULARS	
1. Name of the Corporate Debtor along with PAN/ CIN/ LLP No.	BIL Vyapar Limited (formerly Binani Industries Limited) <b>CIN - L24117WB1962PLC025584</b>
2. Address of the registered office	<b>Registered office-</b> 37/2, Chinara Park, New Town, Rajarhat Main Road P.O.Hatiara, Kolkata- 700157, West Bengal, India <b>Corporate Office-</b> Mercantile Chambers 12, J.N. Heredia Marg, Ballard Estate, Mumbai- 400001, Maharashtra, India <a href="https://binanindustries.com/">https://binanindustries.com/</a>
3. URL of Website	https://binanindustries.com/
4. Details of Place where majority of Fixed Assets are located	J.N. Heredia Marg, Ballard Estate, Mumbai- 400001, Maharashtra, India Other location: Sarkari-II, Final Plot No. 522/3 of T.P. Scheme No. 3/5(Variied) Moje Chhadavad, Taluka City, District: Ahmedabad and Sub District Ahmedabad-3 (Memnagar)
5. Installed capacity of main products/ services	The Company was engaged primarily in the business of Management Consultancy.
6. Quantity and value of main products/ services sold in last financial year	<b>As per the Financial Year 2024-2025</b> Quantity: NA Value: Total Revenue- Rs. 0 Other Income- Rs. 2,51,000
7. Number of employees/ Workmen	Nil
8. Further details including last available financial statements (with schedules) of two years - Can be obtained by mailing at <a href="mailto:ilc.binani@gmail.com">ilc.binani@gmail.com</a> ; b. List of Creditors available at the website of IBBI i.e. <a href="https://ibbi.gov.in/claims/claims-process/L24117WB1962PLC025584">https://ibbi.gov.in/claims/claims-process/L24117WB1962PLC025584</a>	
9. Eligibility for resolution applicants under section 25(2)(h) of the Code is available at:	Can be obtained by mailing at <a href="mailto:ilc.binani@gmail.com">ilc.binani@gmail.com</a>
10. Last date for receipt of Expression of Interest	02.02.2026
11. Date of issue of Provisional List of Prospective Resolution Applicants	09.02.2026
12. Last date for submission of objections to Provisional List	14.02.2026
13. Date of issue of Final List of Prospective Resolution Applicants	19.02.2026
14. Date of issue of Information Memorandum, Evaluation Matrix and Request for Resolution Plans to Prospective Resolution Applicants	19.02.2026
15. Last date for submission of Resolution Plans	23.03.2026
16. Process email ID to submit EOI	<a href="mailto:ilc.binani@gmail.com">ilc.binani@gmail.com</a>
17. Details of the corporate debtor's registration status as MSME	NA

Subodh Kumar Agrawal  
Interim Resolution Professional of  
**BIL Vyapar Limited (formerly Binani Industries Limited)**  
IBBI/IPA-001/IP-P00087/2017-18/10183  
AFA Valid till 31st December, 2026  
Room No 301, 3rd Floor, 1 Ganesh Chandra Avenue  
Kolkata 700013

Date: 12/01/2026  
Place: Kolkata

**INDIA NIPPON ELECTRICALS LIMITED**  
CIN : L31901TN1984PLC011021  
Regd. Office : No.11 & 13, Patulos Road, Chennai - 600 002. Tel : 044-28460083/73. Website : [www.indianippon.com](http://www.indianippon.com) E-mail : [investors@inel.com.in](mailto:investors@inel.com.in)

**Notice to the Shareholders**

**Transfer of Unclaimed Dividend amount and Equity Shares of the Company to Investor Education and Protection Fund (IEPF) Account**

Notice is hereby given to the shareholders of the Company pursuant to Section 124(6) of the Companies Act, 2013 ("the Act") read with Rule 6 of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 as amended from time to time ("the Rules").

Shareholders who have not claimed their dividend declared by the Company for the Financial Year 2018-19 (Second Interim Dividend), which remains unpaid / unclaimed for a period of seven consecutive years, will be credited to the Investor Education and Protection Fund (IEPF) on or after May 13, 2026.

Accordingly, shares of those shareholders who have not encashed their second interim dividend for seven consecutive years from FY 2018-19 will be transferred to the Demat Account of the IEPF authority. In this regard, Individual notices have been sent to the shareholders whose shares are liable to be transferred to the IEPF Authority, and the Company also uploaded full details of such shareholder(s) and shares due for transfer to the IEPF, including details of unpaid or unclaimed dividends on such shares on its website at [www.indianippon.com](http://www.indianippon.com).

Such shareholders are requested to claim their second interim dividend declared by the Company for the Financial year 2018-19 and subsequent years' dividends before the same are transferred to the IEPF Authority i.e., on or before May 12, 2026, failing which the shares shall be transferred to the IEPF. Please note that thereafter no claim shall lie against the Company in respect of unclaimed dividends and shares transferred to the IEPF / IEPFA Account respectively.

Shareholders are requested to note that both the unclaimed dividend and the shares transferred to the IEPF Authority including all benefits on such shares, if any can be claimed back by them from the IEPF Authority, after following the procedure prescribed under the IEPF Rules.

In connection with the transfer of equity shares to IEPF, please note the following:

a. **Shareholders holding shares in Physical form:** Duplicate share certificate(s) will be issued and transferred to IEPF. The original share certificate(s) registered in your name(s) and held by you, will stand automatically cancelled.

b. **Shareholders holding shares in the Dematerialized form:** Your demat account will be debited for the shares liable for transfer to the IEPF.

In case the concerned shareholders wish to claim the shares after transfer to IEPF, a separate application has to be made to the IEPF Authority in Form IEPF-5, as prescribed under the Rules and the same is available at IEPF website i.e., [www.mca.gov.in](http://www.mca.gov.in).

In case of any queries on the above matter, shareholders are requested to contact the company's Registrar and Share Transfer Agents, M/s Cameo Corporate Services Ltd, "Subramanian Building", 1, Club House Road, Chennai 600002. Tel: 044-28460390 email ID: [investor@cameoindia.com](mailto:investor@cameoindia.com) or nodal officer of the Company.

For India Nippon Electricals Limited  
S Logitha  
Company Secretary & Nodal Officer

► FROM PAGE 1

## 'Sovereign AI a national goal for India'

Many OSAT players are tying up with global partners or semicon companies to ensure that the capacity built in India is utilised. How will the government ensure India's own demand is met by domestic OSAT and fabrication plants?

■ Every new industry faces a market-acceptance test, and our plants will be no exception. Their success will depend on their ability to produce high-quality products at competitive prices. We constantly remind them of this reality and nudge them in that direction.

Indian AI growth appears driven by announcements from global technology giants. Critics argue this does not benefit India, since patents and software control remain in the US. Countries such as South Korea, working with large firms, have committed \$150 billion to build sovereign AI. How will India compete?

■ Sovereign AI is a national goal for India. Our engineers are developing models, working on chipsets, and focusing on applications. We need to be competitive across all five layers of the AI stack — applications, models, chipsets, infrastructure, and energy. India's IT industry is pivoting to provide AI services globally. Twelve teams working with the IndiaAI Mission are developing foundational models. Several promising design teams are working on chipsets. Around \$70 billion is being invested

in infrastructure, and the recently enacted Sustainable Harnessing and Advancement of Nuclear Energy for Transforming India Act will support the provision of clean,

sustainable energy. AI is the fifth industrial revolution. It will reshape every aspect of life, society, and industry. India must have sovereign capabilities in AI.

The PLI scheme for electronic components is gaining momentum. What level of localisation will this help achieve?

■ India's supply chain will develop in a major way. The response to the Electronics Components Manufacturing Scheme has been phenomenal. We will be able to manufacture many components for export, and domestic demand for most components will be met by the time the programme concludes.

Electronics exports remain heavily dependent on smartphones and a single company, which accounted for 45 per cent of exports in November 2025. How will this base broaden, and where do you see promising areas of growth?

■ A lot more is happening in electronics manufacturing. While smartphone growth is encouraging, exports are also expanding in power electronics, medical electronics, industrial electronics, and consumer electronics. As the component ecosystem matures, this export base will widen further.



Ashwini Vaishnaw,  
Union Minister for  
Electronics and In-  
formation Tech-  
nology



# 2-wheeler industry expects 6-9% growth in 2026

ANJALI SINGH  
Mumbai, 11 January

The two-wheeler segment of the country's automobile industry is expected to grow 6-9 per cent this calendar year, supported by improved affordability following the cut in goods and services tax (GST) from 28 per cent to 18 per cent, and urban recovery in purchases for replacing vehicles.

However, the proposed mandate to make anti-lock braking systems (ABS) compulsory for sub-125cc two-wheelers is likely to push up prices and weigh on near-term volumes.

Analysts say the cost of adding an entry-level ABS system is estimated at ₹2,000-5,000 per vehicle.

Given the thin margins in the mass commuter segment, manufacturers are unlikely to absorb the entire increase, leading to price increases of up to 7 per cent in entry-level motorcycles and scooters.

“Once prices move up permanently, demand gets reset at a lower base,” said Kumar Rakesh, analyst (information technology and auto), BNP Paribas.

“We will see the impact for about a year, as volumes adjust and the industry laps up a high base created by the GST benefit.”

The risk has been amplified by the structure of the two-wheeler market, where sub-125cc models account for a dominant share of volumes. Motorcycles below 125cc contribute 74-75 per cent of sales in this sub-segment, while scooters are largely concentrated in lower-engine capacities.

On a monthly basis, sales of sub-125cc two-wheelers are estimated at around 900,000, based on the November data. Analysts expect the impact of price increases owing to the ABS to be most pronounced in these entry-level segments, where affordability remains the primary purchase trigger.

From a timing perspective, the immediate impact may be limited. The first half of CY26 is expected to benefit from a relatively low base of last year. However, pressure is likely to build in the second half as the base



## The ABS challenge

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“But in the second half, reporting growth becomes more challenging as the GST benefit is already in the base.”

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Reports suggest the Centre is likely to defer the January 1 deadline, leaving the implementation timeline unclear.

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Electric two-wheelers are also expected to add incremental volumes as penetration continues to rise.

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# Realty moves to the core of conglomerates' biz strategy

PRACHI PISAL  
Mumbai, 11 January

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“There's a strong focus within the conglomerate to build this business on a very large scale. But scale alone is not enough — reputation matters equally. We want to be one of the most reputed real estate companies in India,” he said.

## Growth plan

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Adani Realty, which operates independently of the Adani group, is also expanding rapidly, anchored by marquee projects such as the Dharavi redevelopment, estimated at around ₹95,790 crore, and the Motilal Nagar redevelopment valued at about ₹36,000 crore. According to the 2025 Grohe-Hurun India Real Estate 150 list, Adani Realty is India's most valuable unlisted real estate company at roughly ₹52,400 crore, with ambitions to become the country's most valuable developer within five years.

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The Mahindra group has similarly designated Mahindra Lifespace Developers as a core “Growth Gem”, tasking it with delivering scale and profitability. Amit Kumar Sinha, managing director and CEO of Mahindra Lifespace, said the company aims to become a top-tier

real estate platform in its priority markets, aligned with the group's emphasis on governance, capital efficiency and long-term value creation.

The renewed push by large business houses has been catalysed by regulatory reforms, particularly the implementation of the Real Estate (Regulation and Development) Act, which has formalised the sector and increased entry barriers. Aarti Harbha-janka, cofounder and managing director of Primus Partners, said the post-Rera cleanup has encouraged organised players to engage more seriously with the sector. “Seven years ago, the top 20 developers accounted for 15 per cent of new launches. That share has risen to around 36 per cent,” she said.

Industry executives say conglomerates are no longer entering real estate merely to monetise idle land, but as a strategic diversification aligned with urbanisation, infrastructure expansion and long-term capital deployment. Anuj Puri, chairman of the Anarock group, said large business houses bring cross-sector capabilities, brand strength and access to capital, enabling them to undertake large, integrated developments. Their presence, he said, is improving transparency, execution certainty and buyer confidence.

Conglomerate-backed developers are increasingly differentiating themselves through scale and format. Rather than standalone residential projects, many are focusing on large townships and mixed-use developments anchored by infrastructure such as metro corridors, ports or logistics hubs. “They are effectively building mini-cities,” Puri said.

From a financial perspective, real estate offers attractive margins and scalability. Vijay Agrawal, managing director and infrastructure sector lead at Equirus Capital, said a ₹10,000-20,000 crore annual revenue business is easier to scale in real estate than in manufac-

# Smaller GCCs struggle as AI upends business processes

AVIK DAS  
Bengaluru, 11 January

Many smaller and mid-tier global capability centres (GCC) are struggling to deliver strategic value that their headquarters had expected after years of operation. This has left them being just cost and delivery centres at a time when artificial intelligence (AI) is upending business processes.

While still in the early stages, many such companies — which started GCCs with much fanfare amid announcements of headcount addition and establishing centres of excellence — are approaching consulting companies for help. It is to reset their operations after years of remaining stagnant or even mulling outright sale.

Sunil Padmanabh, an industry influencer and digital strategist, estimates that 18-20 per cent of GCCs will be AI-mature, with AI embedded into core workflows and real decision autonomy.

About 52 per cent will remain AI-active but constrained, with tools everywhere and limited structural impact. Around 30 per cent will stall or regress, remaining pilot-heavy, fragmented, and increasingly questioned.

“Momentum was mistaken for maturity. GCCs become strategic when ownership, authority and accountability actually move,” said Padmanabh.

In sectors such as manufacturing, a lot of the work is enterprise, resource and planning (ERP) support, engineering changes, and reporting. Teams are busy and reliable, but decisions still sit offshore. When automation or cost reviews hit, there's little leverage beyond delivery.

India has about 1,800 GCCs across verticals such as banking, financial services and insurance (BFSI), retail, health care, aerospace and oil and gas, according to IT industry body Nasscom.

But according to experts, only one in five GCCs will be truly AI-mature this year with the momentum in favour of BFSI, retail and CPG ones. Pharma, manufacturing and automotive body Nasscom.

That is also impacting the creation of senior leadership roles in the country.

A survey by EY in November revealed that 80 per cent of them reported less than 10 per cent of leadership roles based locally.

Only 7 per cent reported senior leadership roles of 25-50 per cent being based out of India.

“It is just one or two roles and not large scale ones like 10-15 which is a relevant size and shows that the GCC is maturing. The people governing these centres are still at N-2 or N-3 level. We expect more N roles in three years,”

Arindam Sen, partner and GCC sector leader — technology, media and entertainment and telecommunications at EY India, had told Business Standard.

The maturity curve has become a key talking point this year. Enterprises are looking at their GCCs to evolve from being delivery engines to becoming strategic value creators. This means co-owning global business outcomes, influencing enterprise strategy and enabling transformation, rather than just supporting it.

Aveek Mukherjee, managing director (MD) and cofounder of Gloplax Solutions, said that majority of the GCCs in India are still order takers from their parent. They are yet to act as true collaborators by delivering value, owning a product or platform or having innovations that impact company strategy.

“Can the GCC take responsibility at the local level and reduce cost by 5 per cent, improve productivity and reduce cycle time? Can it own a product or platform sitting in India and have an impact on the value chain? That is influenced as you get into more complex tasks. If you only hire from other GCCs, your costs will keep going up,” he added.

Such centres also often lose their way when the sponsorship changes.

If it is monitored by the technology or information officer, the focus is more on creating some breakthrough innovations. However, if it is handled by the chief financial officer, the focus once again comes back to reducing cost.

## Petronet LNG Limited

**NOTICE INVITING TENDER  
FOR SELECTION OF CONTRACTOR FOR HIRING OF  
TRANSPORTATION SERVICES TO SUPPLY LNG TO  
CONSUMPTION CENTERS OF PETRONET LNG LIMITED  
FROM KOCHI LNG TERMINAL**

Petronet LNG Limited (PLL) invites proposals through Competitive Bidding from experienced and financially sound Contractors for hiring of transportation services to supply LNG to consumption centers of Petronet LNG Limited from Kochi LNG Terminal.

Interested parties are requested to visit our website [www.petronetlng.in](http://www.petronetlng.in) for detailed eligibility criteria along with other necessary details.

The complete set of bidding document can be downloaded from the PETRONET LNG LIMITED e-Tender Portal SAP Ariba and tender is available for online bid submission.

Chief, Manager (C&P)  
**PETRONET LNG LIMITED**  
4<sup>th</sup> Floor, Tower – 'I', World Trade Centre,  
Nauroji Nagar, New Delhi - 110029, India.  
Tel: No. +91-11-71233564  
Email: [cnp@petronetlng.in](mailto:cnp@petronetlng.in)

**FORM G**  
INVITATION FOR EXPRESSION OF INTEREST FOR  
**M/S HAMSA DAIRY PVT. LTD. OPERATING IN DAIRY SECTOR,  
CHITTUR, AP.**  
(Under Regulation 36A(1) of the Insolvency and Bankruptcy Board of India (Insolvency Resolution Process for Corporate Persons) Regulations, 2016)

Sr. No.	RELEVANT PARTICULARS
1	Name of the corporate debtor along with PAN/ CIN/ LLP No. HAMSA DAIRY PRIVATE LIMITED with CIN No. U15202AP2016PTC098421 and PAN No. AADC8392J
2	Address of the registered office SURVEY NO. 527, MUTHUKURU VILLAGE, PEDDAPANJANI MANDAL, Chittoor, MUTHUKURU, Andhra Pradesh, India, 517408
3	URL of website Not available
4	Details of place where majority of fixed assets are located Factory is located at above address. Chennai. CD also owns A parcel of land, at the above location.
5	Installed capacity of main products/services Approx. 1500 Kg to 2000 Kg per day of Mozzarella Cheese and other variety of cheese.
6	Quantity and value of main products/services sold in last financial year CD was operational at a very low capacity in the form of Job work. Right now, the Plant is not operational.
7	Number of employees/ workmen Nil
8	Further details including last available financial statements (with schedules) of two years, lists of creditors are available at: Details are available with the Resolution Professional. Kindly contact <a href="mailto:cirp.hamsadairy@gmail.com">cirp.hamsadairy@gmail.com</a>
9	Eligibility for resolution applicants under section 25(2)(h) of the Code is available at: Kindly contact <a href="mailto:cirp.hamsadairy@gmail.com">cirp.hamsadairy@gmail.com</a>
10	Last date for receipt of expression of interest 6.00 PM on 27/01/2026
11	Date of issue of provisional list of prospective resolution applicants 30/01/2026
12	Last date for submission of objections to provisional list 6.00 PM on 04/02/2026
13	Date of issue of final list of prospective resolution applicants 09/02/2026
14	Date of issue of information memorandum, evaluation matrix and request for resolution plans to PRAs 31/01/2026
15	Last date for submission of resolution plans 6.00 PM on 02/03/2026
16	Process email id to submit Express of Interest <a href="mailto:cirp.hamsadairy@gmail.com">cirp.hamsadairy@gmail.com</a>

s/d  
Smt. Ramanathan Bhuvaneshwari,  
IP Registration No: IBB/MPA-002/IP-N00306/2017-18/10864  
Address: C-006, Pioneer Paradise, 24th Main Road, 7th Phase, JP Nagar, Bangalore-78.  
For M/S HAMSA DAIRY PVT. LTD.  
Dated 12.01.2026 /Bengaluru

**FORM G**  
INVITATION FOR EXPRESSION OF INTEREST FOR  
**BIL VYAPAR LIMITED (FORMERLY BINANI INDUSTRIES LIMITED)**  
ENGAGED IN BUSINESS OF MANAGEMENT CONSULTANCY  
(Under sub-regulation (1) of regulation 36A of the Insolvency and Bankruptcy Board of India (Insolvency Resolution Process for Corporate Persons) Regulations, 2016)

RELEVANT PARTICULARS	
1. Name of the Corporate Debtor along with PAN/ CIN/ LLP No.	BIL Vyapar Limited (formerly Binani Industries Limited) <b>CIN - L24117WB1962PLC025584</b>
2. Address of the registered office	<b>Registered office-</b> 37/2, Chinara Park, New Town, Rajarhat Main Road P.O.Hatiara, Kolkata- 700157, West Bengal, India <b>Corporate Office-</b> Mercantile Chambers 12, J.N. Heredia Marg, Ballard Estate, Mumbai- 400001, Maharashtra, India <b>Other location:</b> Sarkari-II, Final Plot No. 522/3 of T.P. Scheme No. 3/5(Variied) Moje Chhadavadi, Taluka City, District: Ahmedabad and Sub District Ahmedabad-3 (Memnagar)
3. URL of Website	<a href="https://binanindustries.com/">https://binanindustries.com/</a>
4. Details of Place where majority of Fixed Assets are located	J.N. Heredia Marg, Ballard Estate, Mumbai- 400001, Maharashtra, India Other location: Sarkari-II, Final Plot No. 522/3 of T.P. Scheme No. 3/5(Variied) Moje Chhadavadi, Taluka City, District: Ahmedabad and Sub District Ahmedabad-3 (Memnagar)
5. Installed capacity of main products/ services	The Company was engaged primarily in the business of Management Consultancy.
6. Quantity and value of main products/ services sold in last financial year	<b>As per the Financial Year 2024-2025</b> Quantity: NA Value- Total Revenue- Rs. 0 Other Income- Rs. 2,51,000
7. Number of employees/ Workmen	Nil
8. Further details including last available financial statements (with schedules) of two years, lists of creditors are available at URL:	<b>a. Last available financial statements (with schedules) of two years</b> - Can be obtained by mailing at <a href="mailto:ibc.binani@gmail.com">ibc.binani@gmail.com</a> . <b>b. List of Creditors available at the website of IBSBI</b> i.e. <a href="https://ibbi.gov.in/claims/claims-process/L24117WB1962PLC025584">https://ibbi.gov.in/claims/claims-process/L24117WB1962PLC025584</a>
9. Eligibility for resolution applicants under section 25(2)(h) of the Code is available at:	Can be obtained by mailing at <a href="mailto:ibc.binani@gmail.com">ibc.binani@gmail.com</a>
10. Last date for receipt of Expression of Interest	02.02.2026
11. Date of issue of Provisional List of Prospective Resolution Applicants	09.02.2026
12. Last date for submission of objections to Provisional List	14.02.2026
13. Date of issue of Final List of Prospective Resolution Applicants	19.02.2026
14. Date of issue of Information Memorandum, Evaluation Matrix and Request for Resolution Plans to Prospective Resolution Applicants	19.02.2026
15. Last date for submission of Resolution Plans	23.03.2026
16. Process email ID to submit EOI	<a href="mailto:ibc.binani@gmail.com">ibc.binani@gmail.com</a>
17. Details of the corporate debtor's registration status as MSME	NA

Subodh Kumar Agrawal  
Interim Resolution Professional of  
**BIL Vyapar Limited (formerly Binani Industries Limited)**  
IBBI/MPA-001/IP-P00087/2017-18/10183  
AFA Valid till 31st December, 2026  
Room No 301, 3rd Floor, 1 Ganesh Chandra Avenue  
Kolkata 700013

Date: 12/01/2026  
Place: Kolkata

**INDIA NIPPON ELECTRICALS LIMITED**  
CIN : L31901TN1984PLC011021  
Regd. Office : No.11 & 13, Patulos Road, Chennai - 600 002. Tel : 044-28460083/73. Website : [www.indianippon.com](http://www.indianippon.com) E-mail : [investors@inel.com.in](mailto:investors@inel.com.in)

**Notice to the Shareholders**

**Transfer of Unclaimed Dividend amount and Equity Shares of the Company to Investor Education and Protection Fund (IEPF) Account**

Notice is hereby given to the shareholders of the Company pursuant to Section 124(6) of the Companies Act, 2013 ("the Act") read with Rule 6 of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 as amended from time to time ("the Rules").

Shareholders who have not claimed their dividend declared by the Company for the Financial Year 2018-19 (Second Interim Dividend), which remains unpaid / unclaimed for a period of seven consecutive years, will be credited to the Investor Education and Protection Fund (IEPF) on or after May 13, 2026.

Accordingly, shares of those shareholders who have not encashed their second interim dividend for seven consecutive years from FY 2018-19 will be transferred to the Demat Account of the IEPF authority. In this regard, Individual notices have been sent to the shareholders whose shares are liable to be transferred to the IEPF Authority, and the Company also uploaded full details of such shareholder(s) and shares due for transfer to the IEPF, including details of unpaid or unclaimed dividends on such shares on its website at [www.indianippon.com](http://www.indianippon.com).

Such shareholders are requested to claim their second interim dividend declared by the Company for the Financial year 2018-19 and subsequent years' dividends before the same are transferred to the IEPF Authority i.e., on or before May 12, 2026, failing which the shares shall be transferred to the IEPF. Please note that thereafter no claim shall lie against the Company in respect of unclaimed dividends and shares transferred to the IEPF / IEPFA Account respectively.

Shareholders are requested to note that both the unclaimed dividend and the shares transferred to the IEPF Authority including all benefits on such shares, if any can be claimed back by them from the IEPF Authority, after following the procedure prescribed under the IEPF Rules.

In connection with the transfer of equity shares to IEPF, please note the following:

**a. Shareholders holding shares in Physical form:** Duplicate share certificate(s) will be issued and transferred to IEPF. The original share certificate(s) registered in your name(s) and held by you, will stand automatically cancelled.

**b. Shareholders holding shares in the Dematerialized form:** Your demat account will be debited for the shares liable for transfer to the IEPF.

In case the concerned shareholders wish to claim the shares after transfer to IEPF, a separate application has to be made to the IEPF Authority in Form IEPF-5, as prescribed under the Rules and the same is available at IEPF website i.e., [www.mca.gov.in](http://www.mca.gov.in).

In case of any queries on the above matter, shareholders are requested to contact the company's Registrar and Share Transfer Agents, M/s Cameo Corporate Services Ltd, "Subramanian Building", 1, Club House Road, Chennai 600002. Tel: 044-28460390 email ID: [investor@cameoindia.com](mailto:investor@cameoindia.com) or nodal officer of the Company.

For India Nippon Electricals Limited  
S Logitha  
Company Secretary & Nodal Officer

► FROM PAGE 1

## 'Sovereign AI a national goal for India'

Many OSAT players are tying up with global partners or semicon companies to ensure that the capacity built in India is utilised. How will the government ensure India's own demand is met by domestic OSAT and fabrication plants?

■ Every new industry faces a market-acceptance test, and our plants will be no exception. Their success will depend on their ability to produce high-quality products at competitive prices. We constantly remind them of this reality and nudge them in that direction.

Indian AI growth appears driven by announcements from global technology giants. Critics argue this does not benefit India, since patents and software control remain in the US. Countries such as South Korea, working with large firms, have committed \$150 billion to build sovereign AI. How will India compete?

■ Sovereign AI is a national goal for India. Our engineers are developing models, working on chipsets, and focusing on applications. We need to be competitive across all five layers of the AI stack — applications, models, chipsets, infrastructure, and energy. India's IT industry is pivoting to provide AI services globally. Twelve teams working with the IndiaAI Mission are developing foundational models. Several promising design teams are working on chipsets. Around \$70 billion is being invested

in infrastructure, and the recently enacted Sustainable Harnessing and Advancement of Nuclear Energy for Transforming India Act will support the provision of clean, sustainable energy. AI is the fifth industrial revolution. It will reshape every aspect of life, society, and industry. India must have sovereign capabilities in AI.

The PLI scheme for electronic components is gaining momentum. What level of localisation will this help achieve?

■ India's supply chain will develop in a major way. The response to the Electronics Components Manufacturing Scheme has been phenomenal. We will be able to manufacture many components for export, and domestic demand for most components will be met by the time the programme concludes.

Electronics exports remain heavily dependent on smartphones and a single company, which accounted for 45 per cent of exports in November 2025. How will this base broaden, and where do you see promising areas of growth?

■ A lot more is happening in electronics manufacturing. While smartphone growth is encouraging, exports are also expanding in power electronics, medical electronics, industrial electronics, and consumer electronics. As the component ecosystem matures, this export base will widen further.



Ashwini Vaishnaw,  
Union Minister for  
Electronics and In-  
formation Tech-  
nology



# 2-wheeler industry expects 6-9% growth in 2026

**ANJALI SINGH**  
Mumbai, 11 January

The two-wheeler segment of the country's automobile industry is expected to grow 6-9 per cent this calendar year, supported by improved affordability following the cut in goods and services tax (GST) from 28 per cent to 18 per cent, and urban recovery in purchases for replacing vehicles.

However, the proposed mandate to make anti-lock braking systems (ABS) compulsory for sub-125cc two-wheelers is likely to push up prices and weigh on near-term volumes.

Analysts say the cost of adding an entry-level ABS system is estimated at ₹2,000-5,000 per vehicle.

Given the thin margins in the mass commuter segment, manufacturers are unlikely to absorb the entire increase, leading to price increases of up to 7 per cent in entry-level motorcycles and scooters.

“Once prices move up permanently, demand gets reset at a lower base,” said Kumar Rakesh, analyst (information technology and auto), BNP Paribas.

“We will see the impact for about a year, as volumes adjust and the industry laps up a high base created by the GST benefit.”

The risk has been amplified by the structure of the two-wheeler market, where sub-125cc models account for a dominant share of volumes. Motorcycles below 125cc contribute 74-75 per cent of sales in this sub-segment, while scooters are largely concentrated in lower-engine capacities.

On a monthly basis, sales of sub-125cc two-wheelers are estimated at around 900,000, based on the November data. Analysts expect the impact of price increases owing to the ABS to be most pronounced in these entry-level segments, where affordability remains the primary purchase trigger.

From a timing perspective, the immediate impact may be limited. The first half of CY26 is expected to benefit from a relatively low base of last year. However, pressure is likely to build in the second half as the base



## The ABS challenge

- Cost of adding an entry-level anti-lock braking system is estimated at ₹2,000-5,000 per vehicle (sub-25cc)
- This may lead to price hikes of up to 7 per cent in entry-level motorcycles and scooters
- Motorcycles below 125cc contribute around 74-75 per cent to total motorcycle sales
- On a monthly basis, sales of sub-125cc two-wheelers are estimated at around 900,000 units

becomes more demanding and the benefit of GST reduction fades.

“In the first half, we may not see a dramatic demand impact because the base is favourable,” Rakesh said.

“But in the second half, reporting growth becomes more challenging as the GST benefit is already in the base.”

There is also regulatory uncertainty around the timing and scope of the proposed ABS mandate. At a recent meeting with the government, two-wheeler manufacturers raised concern about the effectiveness of ABS in motorcycles and scooters up to 125cc, arguing that the safety benefits might be limited in lower-speed commuter segments.

Reports suggest the Centre is likely to defer the January 1 deadline, leaving the implementation timeline unclear.

Despite near-term headwinds, industry watchers' growth outlook is on account of improved affordability after GST, resilient rural demand, and strengthening urban replacement demand.

The industry closed CY25 with retail sales exceeding 20 million units, according to the data of the Federation of Automobile Distributors Associations. The momentum strengthened after the GST cut.

Rural markets, which account for 55-60 per cent of volumes, remained resilient on

expectations of a healthy Rabi crop, while urban demand outpaced rural growth on improved affordability.

Electric two-wheelers are also expected to add incremental volumes as penetration continues to rise.

“We expect 6-8 per cent overall growth this year, with electric vehicles continuing their steady expansion, and penetration likely to reach around 7.5 per cent,” said Subhabrata Sengupta, partner, Avalon Consulting.

Anurag Singh, advisor at Primus Partners, said: “Two-wheelers have benefited significantly from GST reduction, leading to a noticeable improvement in sales since October.”

The sector can still see growth of 7-9 per cent this year if trends in demand sustain, even after factoring in regulatory changes, he said.

While the ABS mandate could disrupt volumes in the short term, analysts say it is structurally positive for the industry.

“ABS is a safety feature that has demonstrably helped save lives,” Singh said, noting that the incremental cost was significantly lower than the benefit consumers received from the GST reduction.

Price elasticity would imply that growth in volumes will be impacted till the time the base gets reset,” Rakesh said. “After one year

# Realty moves to the core of conglomerates' biz strategy

**PRACHI PISAL**  
Mumbai, 11 January

India's leading conglomerates are stepping up investments in real estate, re-casting what was once a peripheral activity into a core growth driver. Supported by strong balance sheets, established brands and access to long-term capital, major business houses including Aditya Birla, Tata, Godrej, L&T, Raymond, Wadia, Shapoorji Pallonji, Mahindra and Adani are positioning realty as a strategic pillar within their diversified portfolios.

Many conglomerates have strategically built real estate platforms, initially monetising large land banks and later expanding through acquisitions and joint development agreements. The push comes at a time when the sector is consolidating following regulatory reforms.

Larsen & Toubro has recently begun consolidating its real estate businesses under L&T Realty Properties, a move analysts say could pave the way for a potential listing. JM Financial estimates L&T Realty could post sales of about ₹8,500 crore and ebitda of roughly ₹4,700 crore by FY30, valuing the business at around ₹58,000 crore.

Announcing the consolidation, L&T Chairman and Managing Director S N Subrahmanyan said the integration sets the foundation for L&T Realty to emerge as one of India's most admired real estate brands over the next five years. The strategy focuses on expansion across major metros, premium positioning, disciplined land acquisition and institutional rigour.

KT Jithendran, MD and CEO of Birla Estates, said the Aditya Birla group is consciously building a portfolio of direct-to-consumer businesses, with real estate among the most promising. “There's a strong focus within the conglomerate to build this business on a very large scale. But scale alone is not enough — reputation matters equally. We want to be one of the most reputed real estate companies in India,” he said.

## Growth plan

- Groups like Aditya Birla, Tata, and Mahindra are making real estate a core B2C growth business
- Top 20 developers' share of new launches has jumped from 15% to 36% in seven years
- Firms are using real estate as a long-term capital allocator, building large mixed-use projects

In March 2025, Aditya Birla Real Estate approved the divestment of its pulp and paper business, Century Pulp and Paper, to ITC for about ₹3,498 crore. The transaction was positioned as a value-unlocking exercise aimed at sharpening the group's focus on its core real estate business and funding future growth.

Adani Realty, which operates independently of the Adani group, is also expanding rapidly, anchored by marquee projects such as the Dharavi redevelopment, estimated at around ₹95,790 crore, and the Motilal Nagar redevelopment valued at about ₹36,000 crore. According to the 2025 Grohe-Hurun India Real Estate 150 list, Adani Realty is India's most valuable unlisted real estate company at roughly ₹52,400 crore, with ambitions to become the country's most valuable developer within five years.

In July 2025, the Raymond group demerged and listed its real estate arm to unlock value and attract new investors and strategic partners. The Wadia group-backed Bombay Realty is also re-entering the market with a ₹25,000 crore township project in Mumbai's Dadar, with real estate expected to be a core focus area for the group.

The Mahindra group has similarly designated Mahindra Lifespace Developers as a core “Growth Gem”, tasking it with delivering scale and profitability. Amit Kumar Sinha, managing director and CEO of Mahindra Lifespace, said the company aims to become a top-tier

real estate platform in its priority markets, aligned with the group's emphasis on governance, capital efficiency and long-term value creation.

The renewed push by large business houses has been catalysed by regulatory reforms, particularly the implementation of the Real Estate (Regulation and Development) Act, which has formalised the sector and increased entry barriers. Aarti Harbha-janka, cofounder and managing director of Primus Partners, said the post-Rera cleanup has encouraged organised players to engage more seriously with the sector. “Seven years ago, the top 20 developers accounted for 15 per cent of new launches. That share has risen to around 36 per cent,” she said.

Industry executives say conglomerates are no longer entering real estate merely to monetise idle land, but as a strategic diversification aligned with urbanisation, infrastructure expansion and long-term capital deployment. Anuj Puri, chairman of the Anarock group, said large business houses bring cross-sector capabilities, brand strength and access to capital, enabling them to undertake large, integrated developments. Their presence, he said, is improving transparency, execution certainty and buyer confidence.

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From a financial perspective, real estate offers attractive margins and scalability. Vijay Agrawal, managing director and infrastructure sector lead at Equirus Capital, said a ₹10,000-20,000 crore annual revenue business is easier to scale in real estate than in manufac-

# Smaller GCCs struggle as AI upends business processes

**AVIK DAS**  
Bengaluru, 11 January

Many smaller and mid-tier global capability centres (GCC) are struggling to deliver strategic value that their headquarters had expected after years of operation. This has left them being just cost and delivery centres at a time when artificial intelligence (AI) is upending business processes.

While still in the early stages, many such companies — which started GCCs with much fanfare amid announcements of headcount addition and establishing centres of excellence — are approaching consulting companies for help. It is to reset their operations after years of remaining stagnant or even mulling outright sale.

Sunil Padmanabh, an industry influencer and digital strategist, estimates that 18-20 per cent of GCCs will be AI-mature, with AI embedded into core workflows and real decision autonomy. About 52 per cent will remain AI-active but constrained, with tools everywhere and limited structural impact. Around 30 per cent will stall or regress, remaining pilot-heavy, fragmented, and increasingly questioned.

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In sectors such as manufacturing, a lot of the work is enterprise, resource and planning (ERP) support, engineering changes, and reporting. Teams are busy and reliable, but decisions still sit offshore. When automation or cost reviews hit, there's little leverage beyond delivery.

India has about 1,800 GCCs across verticals such as banking, financial services and insurance (BFSI), retail, health care, aerospace and oil and gas, according to IT industry body Nasscom.

But according to experts, only one in five GCCs will be truly AI-mature this year with the momentum in favour of BFSI, retail and CPG ones. Pharma, manufacturing and automotive

GCCs are likely to lag in maturity.

That is also impacting the creation of senior leadership roles in the country.

A survey by EY in November revealed that 80 per cent of them reported less than 10 per cent of leadership roles based locally.

Only 7 per cent reported senior leadership roles of 25-50 per cent being based out of India.

“It is just one or two roles and not large scale ones like 10-15 which is a relevant size and shows that the GCC is maturing. The people governing these centres are still at N-2 or N-3 level. We expect more N roles in three years,”

Arindam Sen, partner and GCC sector leader — technology, media and entertainment and telecommunications at EY India, had told Business Standard.

The maturity curve has become a key talking point this year. Enterprises are looking at their GCCs to evolve from being delivery engines to becoming strategic value creators. This means co-owning global business outcomes, influencing enterprise strategy and enabling transformation, rather than just supporting it.

Aveek Mukherjee, managing director (MD) and cofounder of Gloplax Solutions, said that majority of the GCCs in India are still order takers from their parent. They are yet to act as true collaborators by delivering value, owning a product or platform or having innovations that impact company strategy.

“Can the GCC take responsibility at the local level and reduce cost by 5 per cent, improve productivity and reduce cycle time? Can it own a product or platform sitting in India and have an impact on the value chain? That is influenced as you get into more complex tasks. If you only hire from other GCCs, your costs will keep going up,” he added.

Such centres also often lose their way when the sponsorship changes.

If it is monitored by the technology or information officer, the focus is more on creating some breakthrough innovations. However, if it is handled by the chief financial officer, the focus once again comes back to reducing cost.



## Petronet LNG Limited

**NOTICE INVITING TENDER  
FOR SELECTION OF CONTRACTOR FOR HIRING OF  
TRANSPORTATION SERVICES TO SUPPLY LNG TO  
CONSUMPTION CENTERS OF PETRONET LNG LIMITED  
FROM KOCHI LNG TERMINAL**

Petronet LNG Limited (PLL) invites proposals through Competitive Bidding from experienced and financially sound Contractors for hiring of transportation services to supply LNG to consumption centers of Petronet LNG Limited from Kochi LNG Terminal.

Interested parties are requested to visit our website [www.petronetlng.in](http://www.petronetlng.in) for detailed eligibility criteria along with other necessary details.

The complete set of bidding document can be downloaded from the PETRONET LNG LIMITED e-Tender Portal SAP Ariba and tender is available for online bid submission.

Chief, Manager (C&P)  
**PETRONET LNG LIMITED**  
4<sup>th</sup> Floor, Tower – 'I', World Trade Centre,  
Nauroji Nagar, New Delhi – 110029, India.  
Tel: No. +91-11-71233564  
Email: [cnp@petronetlng.in](mailto:cnp@petronetlng.in)

**FORM G**  
INVITATION FOR EXPRESSION OF INTEREST FOR  
**M/S HAMS DAIRY PVT. LTD. OPERATING IN DAIRY SECTOR,  
CHITTUR, AP.**  
(Under Regulation 36A(1) of the Insolvency and Bankruptcy Board of India (Insolvency Resolution Process for Corporate Persons) Regulations, 2016)

Sr. No.	RELEVANT PARTICULARS
1	Name of the corporate debtor along with PAN/ CIN/ LLP No. HAMS DAIRY PRIVATE LIMITED with CIN No. U15202AP2016PTC098421 and PAN No. AADC8392J
2	Address of the registered office SURVEY NO. 527, MUTHUKURU VILLAGE, PEDDAPANJANI MANDAL, Chittoor, MUTHUKURU, Andhra Pradesh, India, 517408
3	URL of website Not available
4	Details of place where majority of fixed assets are located Factory is located at above address. Chennai. CD also owns A parcel of land, at the above location.
5	Installed capacity of main products/services Approx. 1500 Kg to 2000 Kg per day of Mozzarella Cheese and other variety of cheese.
6	Quantity and value of main products/services sold in last financial year CD was operational at a very low capacity in the form of Job work. Right now, the Plant is not operational.
7	Number of employees/ workmen Nil
8	Further details including last available financial statements (with schedules) of two years, lists of creditors are available at: Details are available with the Resolution Professional. Kindly contact <a href="mailto:cirp.hamsadairy@gmail.com">cirp.hamsadairy@gmail.com</a>
9	Eligibility for resolution applicants under section 25(2)(h) of the Code is available at: Kindly contact <a href="mailto:cirp.hamsadairy@gmail.com">cirp.hamsadairy@gmail.com</a>
10	Last date for receipt of expression of interest 6.00 PM on 27/01/2026
11	Date of issue of provisional list of prospective resolution applicants 30/01/2026
12	Last date for submission of objections to provisional list 6.00 PM on 04/02/2026
13	Date of issue of final list of prospective resolution applicants 09/02/2026
14	Date of issue of information memorandum, evaluation matrix and request for resolution plans to PRAs 31/01/2026
15	Last date for submission of resolution plans 6.00 PM on 02/03/2026
16	Process email id to submit Express of Interest <a href="mailto:cirp.hamsadairy@gmail.com">cirp.hamsadairy@gmail.com</a>


s/d  
Smt. Ramanathan Bhuvaneshwari,  
IP Registration No: IBB/MPA-002/IP-N00306/2017-18/10864  
Address: C-006, Pioneer Paradise, 24th Main Road, 7th Phase, JP Nagar, Bangalore-78.  
For M/S HAMS DAIRY PVT. LTD.  
Dated 12.01.2026 /Bengaluru

**FORM G**  
INVITATION FOR EXPRESSION OF INTEREST FOR  
**BIL VYAPAR LIMITED (FORMERLY BINANI INDUSTRIES LIMITED)**  
ENGAGED IN BUSINESS OF MANAGEMENT CONSULTANCY  
(Under sub-regulation (1) of regulation 36A of the Insolvency and Bankruptcy Board of India (Insolvency Resolution Process for Corporate Persons) Regulations, 2016)

RELEVANT PARTICULARS	
1. Name of the Corporate Debtor along with PAN/ CIN/ LLP No.	BIL Vyapar Limited (formerly Binani Industries Limited) <b>CIN - L24117WB1962PLC025584</b>
2. Address of the registered office	<b>Registered office-</b> 37/2, Chinara Park, New Town, Rajarhat Main Road P.O.Hatiara, Kolkata- 700157, West Bengal, India <b>Corporate Office-</b> Mercantile Chambers 12, J.N. Heredia Marg, Ballard Estate, Mumbai- 400001, Maharashtra, India <b>Other location:</b> Sarkari-II, Final Plot No. 522/3 of T.P. Scheme No. 3/5(Variied) Moje Chhadavadi, Taluka City, District: Ahmedabad and Sub District Ahmedabad-3 (Memnagar)
3. URL of Website	<a href="https://binanindustries.com/">https://binanindustries.com/</a>
4. Details of Place where majority of Fixed Assets are located	J.N. Heredia Marg, Ballard Estate, Mumbai- 400001, Maharashtra, India Other location: Sarkari-II, Final Plot No. 522/3 of T.P. Scheme No. 3/5(Variied) Moje Chhadavadi, Taluka City, District: Ahmedabad and Sub District Ahmedabad-3 (Memnagar)
5. Installed capacity of main products/ services	The Company was engaged primarily in the business of Management Consultancy.
6. Quantity and value of main products/ services sold in last financial year	<b>As per the Financial Year 2024-2025</b> Quantity: NA Value: Total Revenue- Rs. 0 Other Income- Rs. 2,51,000
7. Number of employees/ Workmen	Nil
8. Further details including last available financial statements (with schedules) of two years, lists of creditors are available at URL:	<b>a. Last available financial statements (with schedules) of two years</b> - Can be obtained by mailing at <a href="mailto:ibc.binani@gmail.com">ibc.binani@gmail.com</a> . <b>b. List of Creditors available at the website of IBSI</b> i.e. <a href="https://ibsi.gov.in/claims/claim-process/L24117WB1962PLC025584">https://ibsi.gov.in/claims/claim-process/L24117WB1962PLC025584</a>
9. Eligibility for resolution applicants under section 25(2)(h) of the Code is available at:	Can be obtained by mailing at <a href="mailto:ibc.binani@gmail.com">ibc.binani@gmail.com</a>
10. Last date for receipt of Expression of Interest	02.02.2026
11. Date of issue of Provisional List of Prospective Resolution Applicants	09.02.2026
12. Last date for submission of objections to Provisional List	14.02.2026
13. Date of issue of Final List of Prospective Resolution Applicants	19.02.2026
14. Date of issue of Information Memorandum, Evaluation Matrix and Request for Resolution Plans to Prospective Resolution Applicants	19.02.2026
15. Last date for submission of Resolution Plans	23.03.2026
16. Process email ID to submit EOI	<a href="mailto:ibc.binani@gmail.com">ibc.binani@gmail.com</a>
17. Details of the corporate debtor's registration status as MSME	NA

Subodh Kumar Agrawal  
Interim Resolution Professional of  
**BIL Vyapar Limited (formerly Binani Industries Limited)**  
IBBI/MPA-001/IP-P00087/2017-18/10183  
AFA Valid till 31st December, 2026  
Room No 301, 3rd Floor, 1 Ganesh Chandra Avenue  
Kolkata 700013

Date: 12/01/2026  
Place: Kolkata

**INDIA NIPPON ELECTRICALS LIMITED**  
CIN : L31901TN1984PLC011021  
Regd. Office : No.11 & 13, Patulos Road, Chennai - 600 002. Tel : 044-2846063/73. Website : [www.indianippon.com](http://www.indianippon.com) E-mail : [investors@inel.com.in](mailto:investors@inel.com.in)

**Notice to the Shareholders**

**Transfer of Unclaimed Dividend amount and Equity Shares of the Company to Investor Education and Protection Fund (IEPF) Account**

Notice is hereby given to the shareholders of the Company pursuant to Section 124(6) of the Companies Act, 2013 ("the Act") read with Rule 6 of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 as amended from time to time ("the Rules").

Shareholders who have not claimed their dividend declared by the Company for the Financial Year 2018-19 (Second Interim Dividend), which remains unpaid / unclaimed for a period of seven consecutive years, will be credited to the Investor Education and Protection Fund (IEPF) on or after May 13, 2026.

Accordingly, shares of those shareholders who have not encashed their second interim dividend for seven consecutive years from FY 2018-19 will be transferred to the Demat Account of the IEPF authority. In this regard, Individual notices have been sent to the shareholders whose shares are liable to be transferred to the IEPF Authority, and the Company also uploaded full details of such shareholder(s) and shares due for transfer to the IEPF, including details of unpaid or unclaimed dividends on such shares on its website at [www.indianippon.com](http://www.indianippon.com).

Such shareholders are requested to claim their second interim dividend declared by the Company for the Financial year 2018-19 and subsequent years' dividends before the same are transferred to the IEPF Authority i.e., on or before May 12, 2026, failing which the shares shall be transferred to the IEPF. Please note that thereafter no claim shall lie against the Company in respect of unclaimed dividends and shares transferred to the IEPF / IEPFA Account respectively.

Shareholders are requested to note that both the unclaimed dividend and the shares transferred to the IEPF Authority including all benefits on such shares, if any can be claimed back by them from the IEPF Authority, after following the procedure prescribed under the IEPF Rules.

In connection with the transfer of equity shares to IEPF, please note the following:

a. **Shareholders holding shares in Physical form:** Duplicate share certificate(s) will be issued and transferred to IEPF. The original share certificate(s) registered in your name(s) and held by you, will stand automatically cancelled.

b. **Shareholders holding shares in the Dematerialized form:** Your demat account will be debited for the shares liable for transfer to the IEPF.

In case the concerned shareholders wish to claim the shares after transfer to IEPF, a separate application has to be made to the IEPF Authority in Form IEPF-5, as prescribed under the Rules and the same is available at IEPF website i.e., [www.mca.gov.in](http://www.mca.gov.in).

In case of any queries on the above matter, shareholders are requested to contact the company's Registrar and Share Transfer Agents, M/s Cameo Corporate Services Ltd, "Subramanian Building", 1, Club House Road, Chennai 600002. Tel: 044-28460390 email ID: [investor@cameoindia.com](mailto:investor@cameoindia.com) or nodal officer of the Company.

For India Nippon Electricals Limited  
S Logitha  
Company Secretary & Nodal Officer

Place : Chennai  
Date : 10.01.2026

► FROM PAGE 1

## 'Sovereign AI a national goal for India'

Many OSAT players are tying up with global partners or semicon companies to ensure that the capacity built in India is utilised. How will the government ensure India's own demand is met by domestic OSAT and fabrication plants?

■ Every new industry faces a market-acceptance test, and our plants will be no exception. Their success will depend on their ability to produce high-quality products at competitive prices. We constantly remind them of this reality and nudge them in that direction.

Indian AI growth appears driven by announcements from global technology giants. Critics argue this does not benefit India, since patents and software control remain in the US. Countries such as South Korea, working with large firms, have committed \$150 billion to build sovereign AI. How will India compete?

■ Sovereign AI is a national goal for India. Our engineers are developing models, working on chipsets, and focusing on applications. We need to be competitive across all five layers of the AI stack — applications, models, chipsets, infrastructure, and energy. India's IT industry is pivoting to provide AI services globally. Twelve teams working with the IndiaAI Mission are developing foundational models. Several promising design teams are working on chipsets. Around \$70 billion is being invested

in infrastructure, and the recently enacted Sustainable Harnessing and Advancement of Nuclear Energy for Transforming India Act will support the provision of clean,

sustainable energy. AI is the fifth industrial revolution. It will reshape every aspect of life, society, and industry. India must have sovereign capabilities in AI.

The PLI scheme for electronic components is gaining momentum. What level of localisation will this help achieve?

■ India's supply chain will develop in a major way. The response to the Electronics Components Manufacturing Scheme has been phenomenal. We will be able to manufacture many components for export, and domestic demand for most components will be met by the time the programme concludes.

Electronics exports remain heavily dependent on smartphones and a single company, which accounted for 45 per cent of exports in November 2025. How will this base broaden, and where do you see promising areas of growth?

■ A lot more is happening in electronics manufacturing. While smartphone growth is encouraging, exports are also expanding in power electronics, medical electronics, industrial electronics, and consumer electronics. As the component ecosystem matures, this export base will widen further.





# রাজ্য

### নাম /পদবী পরিবর্তন

- আমার ড্রাইভিং লাইসেন্স নং- (WB2320120155122) আমি ASIM PAUL, পিতা-Lt. A KR PAUL, গত ০৫/০১/২০২৬ তারিখে ব্যারাকপুর(J.M) কোর্টের এক্সিডেণ্ট করে আমি ASIM KUMAR PAUL, পিতা - Lt. AJIT KUMAR PAUL হইলাম, উভয় একই ব্যক্তি।
- আমার ড্রাইভিং লাইসেন্স নং- (WB-2319860005132) আমি AKBAR HOSSAIN, পিতা- DIL MOHAMMAD, গত ০৮/০১/২০২৬ তারিখে ব্যারাকপুর(J.M) কোর্টের এক্সিডেণ্ট করে আমি MOHAMMAD AKBAR, পিতা - DIL MOHAMMAD হইলাম, উভয় একই ব্যক্তি।

- আমি, SANIYA MIRJA, পিতা- মহঃ কেয়ামউদ্দিন, নিবাস: গ্রাম- পাঁচাঘড়িয়া, পোহাঅঃ-সাধনপুর, থানা- আমডাঙ্গা, জেলা- উত্তর ২৪ পরগনা, পিন-৭৪৩২২১, পশ্চিমবঙ্গ, এতদ্বারা নোটারি পাবলিক, ২৪ পরগনা (উত্তর) সমীপে দায়ের করা ২০.১২.২০২৫ তারিখের হালফনামা নং ৩৩৭০ মোতাবেক এই মর্ম্মে ঘোষণা করছি যে, SANIYA MIRJA ও SANIYA MIRZA উভয়ই একই ব্যক্তির নাম অর্থাৎ, আমি নিজে।
- আমি Sekh Asrof Ali, পিতা-SK Abdul Sattar, ঠিকানা-ভাগ্যবতপুর, 26/12/25 তারিখে নোটারি পাবলিকের এক্সিডেণ্ট নং- 18AC235425 বলে SK Asrof Ali নামে পরিচিত হলাম। Sekh Asrof Ali ও Sk Asrof Ali এক ও অভিন্ন ব্যক্তি।

- আমি Sekh Tahidul Islam, পিতা-Sk Asrof Ali, ঠিকানা-ভাগ্যবতপুর, 26/12/25 তারিখে নোটারি পাবলিক পূর্বমেদিনীপুর এক্সিডেণ্ট নং- 18AC235426 বলে Sk Tahidul Islam নামে পরিচিত হলাম। Sekh Tahidul Islam ও Sk Tahidul Islam এক ও অভিন্ন ব্যক্তি।
- আমি Anawara Bibi, স্বামী Sk Abdul Sattar, ঠিকানা- ভাগ্যবতপুর, 26/12/25 তারিখে নোটারি পাবলিক পূর্বমেদিনীপুর এক্সিডেণ্ট নম্বর- 18AC235427 বলে Anoara Bibi নামে পরিচিত হলাম। Anawara Bibi ও Anoara Bibi এক ও অভিন্ন ব্যক্তি।

### বিজ্ঞপ্তি

● মোকাম ব্যারাকপুরের ডিভিউঃ ডেলিভেট আদালত মিস কেস ৯/২০২৫ (এল.এ) ...দরখাস্তকারী সিদ্ধার্থ বন্দ্যোপাধ্যায়, পিতা- ৩সতা কিষ্কর বন্দ্যোপাধ্যায়, মাতা- ৳কৃষা বন্দ্যোপাধ্যায়, সাং- 100/B ঘোষালপাড়া রোড, হালিশ্বর (এা), উত্তর ২৪ পরগনা, পশ্চিমবঙ্গ, পিন- ৭৪৩১৩৪। এতদ্বারা সর্বসাধারণকে জানান যাচ্ছে যে, উপরোক্ত দরখাস্তকারী সিদ্ধার্থ বন্দ্যোপাধ্যায়, পিতা- ৩সতা কিষ্কর বন্দ্যোপাধ্যায়, মাতা- ৳কৃষা বন্দ্যোপাধ্যায়, সাং- উপরোক্ত, উহার তাক্ত নিম্ন তপসীল ভুক্ত লকারের লেটার অফ এ্যাডমিনিট্রেশন পাইবার জন্য উপরোক্ত আদালতে উপরোক্ত কেসটি রুজু করছেন। এতে যদি কারোর কোনরূপ আপত্তি থাকে, তবে এই বিজ্ঞপ্তি প্রকাশের ৩০ দিনের মধ্যে উপরোক্ত আদালতে লিখিত আপত্তি স্মরণ অথবা আপনার নিকট উক্তিবাবুর মাধ্যমে জমা করিবেন, নচেৎ মামলাটি আইনমলে আসবে। তালিকা- ক, Locker No- ১০৭৩৩৪। এতদ্বারা সর্বসাধারণকে জানান যাচ্ছে যে, উপরোক্ত দরখাস্তকারী সিদ্ধার্থ বন্দ্যোপাধ্যায়, পিতা- ৩সতা কিষ্কর বন্দ্যোপাধ্যায়, মাতা- ৳কৃষা বন্দ্যোপাধ্যায়, সাং- উপরোক্ত, উহার তাক্ত নিম্ন তপসীল ভুক্ত লকারের লেটার অফ এ্যাডমিনিট্রেশন পাইবার জন্য উপরোক্ত আদালতে উপরোক্ত কেসটি রুজু করছেন। এতে যদি কারোর কোনরূপ আপত্তি থাকে, তবে এই বিজ্ঞপ্তি প্রকাশের ৩০ দিনের মধ্যে উপরোক্ত আদালতে লিখিত আপত্তি স্মরণ অথবা আপনার নিকট উক্তিবাবুর মাধ্যমে জমা করিবেন, নচেৎ মামলাটি আইনমলে আসবে। তালিকা- ক, Locker No- 10774669089-এর যারা স্থিত State Bank of India, Cossipore Branch-এ এবং যাহা অবস্থিত 62/1/1 Kashinath Dutta Road, Kolkata- 700036 এই ঠিকানায়। তালিকা- খ

১. শাশান ঘাট খরচ- ২০০০
২. শ্রান্ধা অনুষ্ঠান- ৪৮,০০০
৩.০০,০০০/-
সকল দায় ঋণ দেনা প্রভৃতির সমগ্র পরিমাণ-এর বিয়েগী কবনের পর দরখাস্তকারীর (বা আবেদনকারীর) হাতে যে মূল্যের বিশেষ সম্পত্তি আসবে (নোত হলে) তার সম্ভাব্য পরিমাণ হবে ২০,০০,০০০/- মাত্র

দীপক বড়ুয়া

Sheristhader

District Delegate

Barrackpore, 24 Pgs (N).

# আজকাল

## কর্মখালি/ব্যবসা/বাণিজ্য/হারানা/প্রাপ্তি

## ইত্যাদি বিজ্ঞাপন

## ১২টি শব্দ ২৫০ টাকা অতিরিক্ত শব্দ ১৮ টাকা

### বিজ্ঞপ্তি

- আমার মক্কেলগণ মেহেবুব আলম এবং মিরাজ আলি উভয়ের পিতা রোজান মহঃ ঠিকানা- এস. এস পথ, টিটাগড়। সিধেশ্বরবাটি, পোষ্ট + থানা- টিটাগড়, কোলকাতা- 700119 উত্তর 24 পরগনা। তারা উভয়ে টিটাগড় মৌজার জে. এল নং-5, এল. আর. 6859 নং খতিয়ানভুক্ত এল. আর 4057 নং দাগের 01 কাঠা 0.8 ছটাক/2.47 শতক সম্পত্তি নাজমা বিবি পিতা মৃত সেখ মহরম আলি নিযুক্ত আমমোক্তার সরফরাজ আনসারী পিতা মহঃ সাহাবুদ্দিন সেখ- এর নিকট হইতে 06586/2023 নং দলিলনমুলে খরিদ করছেন। উপরিউক্ত আমমোক্তার নামা 06606/2022 নং দলিলটি এ.ডি.এস, আর ব্যারাকপুর অফিসে রেজিস্ট্রি হয়। উপরিউক্ত আমমোক্তার নামা সম্পর্কে কাহারও কোনও আপত্তি থাকিলে বিজ্ঞপ্তি প্রকাশের 30 দিনের মধ্যে সংশ্লিষ্ট বি.এল এন্ড এল. আরও অফিসে অভিযোগ জানাইবেন। অন্যথায় আইন তার নিজের পক্ষে চলবে।

**শুশান্ত কুমার পাল (এ্যাডভোকেট) কলকাতা হাইকোর্ট।**

**মোবাইনং- 983০430232**

- মোকাম বারাসাতের সিভিল জজ (সিনিয়র ডিভিশন) ২য় কোর্ট, বারাসাত টি.এস. নং- ৩৯ / ২০২৫ নীলেশ মুখোপাধ্যায় দিৎ ...বাদীগণ বনাম

শ্রীমতী গীতা মুখাঞ্জী দিৎ ...বিবাদী
এতদ্বারা সর্ব সাধারণকে জানানো যা়িতেছে যে, আমরা বাদীগণ, (১) নীলেশ মুখোপাধ্যায়, পিতা স্ক্যায় গৌর হরি বুখাঞ্জী, সাং- ৪৭২/২ লক্খীনারায়ণ রোড, পোষ্ট রবীন্দ্রনগর, থানা দমদম, কোলকাতা-৭০০০৬৫, (২) বীরেশ মুখাঞ্জী, পিতা স্ক্যায় গৌর হরি মুখাঞ্জী, সাং-১০৪, লক্খীনারায়ণ রোড, পোষ্ট রবীন্দ্রনগর, থানা দমদম, কোলকাতা-৭০০০৬৫, (৩) শ্রীমতী কৃষ্ণা ব্যানাঞ্জী, স্বামী বেরেত বানাজী, সাং-১০, আর.বি. সি রোড, আবাস ফ্লাট নং ৪জি, পঞ্চমতল, দমদম ক্যানটনমেন্ট, কোলকাতা ৭০০০২৮, (৪) শ্রীমতী রমা পাল, স্বামী- স্ক্যায় জয়ন্ত পাল, সাং- ৪৩, পোষ্ট অফিস রোড, সুরভি এ্যাপার্টমেন্ট, ফ্লাট নং -৫০২, যতুলতল, দমদম ক্যানটনমেন্ট, কোলকাতা ৭০০০২৮, (৫) শ্রীমতী স্বামী মঞ্জুলার, স্বামী- অরুণ মঞ্জুদার, সাং- বিসি- ১৬৮, সন্টলেক সিটি, সেকটর-১, থানা- উত্তর বিধানপুর্ন, কোলকাতা ৭০০০৪৮, (৬) শ্রীমতী সুনৈা মুখাঞ্জী, স্বামী- স্ক্যায় শ্যামসুন্দর মুখাঞ্জী, সাং- ১০৪, লক্খীনারায়ণ রোড, পোষ্ট রবীন্দ্রনগর, থানা দমদম, কোলকাতা- ৭০০০৬৫, (৭) শ্রীমতী তিলকমা ভট্টাচাঞ্জী, স্বামী - দেবব্রত ভট্টাচার্জী সাং- ৯৫/৪ নারকেলডাঙ্গা মেম রোড, পোষ্ট কড়কুগাছি, থানা- ফুলবাগান, কোলকাতা ৭০০০৫৪, (৮) শ্রীমতী লোপামুদ্র মুখাঞ্জী, স্বামী গৌতম মুখাঞ্জী, সাং ৮৮/১, চট্টাঘোষ রোড, এনটি-১ খুঁড়ির নিকটে, থানা টালীপুড়া, কোলকাতা ৭০০০৪০, (৯) শ্রীমতী সর্বজিতা মুখাঞ্জী নী রায়, স্বামী স্ক্যায় ইন্দ্রনীল মুখাঞ্জী, সাং ৫৭/১, পি.কে.গুহ রোড, দমদম ক্যানটনমেন্ট, কোলকাতা ৭০০০২৮ এবং (১০) নাবালক অরুন মুখাঞ্জী, পিতা স্ক্যায় ইন্দ্রনীল মুখাঞ্জী, সাং ৫৭/১, পি.কে. গুহ রোড, দমদম ক্যানটনমেন্ট, কোলকাতা ৭০০০২৮, নিম্ন তপশীল বর্ণিত সম্পত্তি লইয়া শ্রীমতী গীতা মুখাঞ্জী দিৎ-এর বিরুদ্ধে Partition and In-junction এর মোকদ্দমা উক্ত আদালতে দাখিল করিয়াছি। উক্ত মোকদ্দমায় ১০, ১৪, ১৬ ও ১৭ নং বিবাদীগণ যাহার বিরণঃ (১০) মনোজীত চ্যাটাঞ্জী, পিতা- স্ক্যায় গুণাংগ ভট্টাচাঞ্জী, (১৪) শ্রীমতী অঞ্জলী চ্যাটাঞ্জী, স্বামী- স্ক্যায় রঞ্জিত চ্যাটাঞ্জী, (১৬) শ্রীমতী চিত্রা দাস, স্বামী রাজকুমার দাস ও (১৭) শ্রীমতী পায়েল চক্রবর্তী, স্বামী দেবশিষ্য চক্রবর্তী, সকলের সাং-২৫/২, সোদপুর প্রথম লেন, থানা হরিদেবপুর, কোলকাতা ৭০০০২৮ বিরুদ্ধে সমন জারী না হইবার দরুন উক্ত আদালতের আদেশ অনুসারে এই বিজ্ঞপ্তি প্রকাশ করা হইতেছে। উক্ত বিজ্ঞপ্তি প্রকাশের ৩০ দিনের মধ্যে আপনি স্মরণ অথবা উকিল মারকং অত্র আদালতে উপস্থিত হইয়া কারণ দর্শনিয়েন, নচেৎ উক্ত মামলার একতরফা ঘনানী হইবে।

তপসীল : জেলা উত্তর ২৪ পরগণা, থানা দমদম, দক্ষিণ দমদম মিউনিসিপালিটির ওয়ার্ড নং- ০২ অন্তর্গত, জেমসেসন /হোন্ডিং নং ২৪৮, লক্খীনারায়ণ রোড (পুরাতন হোন্ডিং নং ১০৪ লক্খীনারায়ণ রোড), কোলকাতা ৭০০০২৮ স্থিত জমি যাহার পরিমাণ ০.২৪ শতক বাস্তু জমির পশ্চিমাংশে ০.১২০০ শতক জমি যাহার মৌজা দীগলা, জে.এল নং ১৮, টোঁজি-১৫১৩, রেংসঃ নং ১৬১, আর.এস খতিয়ান নং ৭২৩, এল আর খতিয়ান নং ১৩০০, আর এস ও এল আর দাগ নং ৫৯, এল.আর. আর.ও.আর রেকর্ডভুক্ত ০.১১ একর, সহ ২২০০ বর্গফুট জমিও দোতলা পাকা গৃহ, যাহার হোন্ডিং: উত্তরে কবি মুকুন্দ দাস রোড, দক্ষিণে: লক্খীনারায়ণ রোড, পূর্বে: অন্যান্য জমি ও বাড়ী, পশ্চিমে: কবি মুকুন্দ দাস রোড।

অনুমত্যানুসারে, ইন্দ্রনীল বিদ্যাভ সেরেস্তাদার ইনচার্জ সিভিল জজ (সিনিয়র ডিভিশন) ২য় কোর্ট, বারাসাত

OFFICE OF THE RAJARHAT PANCHAYAT SAMITY Rajarhat, North 24 Parganas E-TENDER NOTICE
Abnridged Tender Notice No - NIT/ 25/EO/ RHTPS/2025-26/N24P/IWB Dated - 06.01.2026. The last date & time for online submission of Bid is 20.01.2026 at 14:00 hours and NIT/ 05/EO/RHTPS/2025-26/N24P/IWB, 3rd Call, Dated - 08.01.2026. The last date & time for online submission of Bid is 21.01.2026 at 09:00 hours. Other details are available on the office notice board as well as the website. (http://tenders.wb.gov.in)
Executive Officer, Rajarhat Panchayat Samity

জেলা: উত্তর ২৪ পরগনা মোকাম মহামান্য এ. ডি. জে (ফোর্ড ট্রাক -১) আদালত ব্যারাকপুর নোমস্কে: ৯৮/১ টি নম্বর: ১৮/২০২৫ কৌশিক হাজারা, পিতা মৃত অনিবার হাজারা সাং: ১৫/৫ বদাইপাড়া সেন, পোষ্ট অফিস: খালানবাগার, থানা: বরানপুর, জেলা: উত্তর ২৪ পরগনা, পিন ৭০০০৪৮
দরখাস্তকারী/স্বামী -নবান- সুপীনা চক্রবর্তী ৫৬ হাজার

পিতা: শ্রীশ্রী কুমার চক্রবর্তী, স্বামী: কৌশিক হাজারা সাং: ভাঙ্গুলা মন্ডিগালা, পি.সি: পি.দাঙ্গা,পঃ-খামডাঙ্গা, গ্রাম: ভাঙ্গুলা, পোষ্ট অফিস: ভাঙ্গিপাড়া, থানা: আমডাঙ্গা, জেলা: উত্তর ২৪ পরগনা, পিন ৭৪৩১৪৫ বিরোধী/জি উপরোক্ত মোকদমার দরখাস্তকারী প্রতিদ্বন্দ্বিতা বিরুদ্ধে বিশেষ বিবাহ স্বাক্ষর, 2৯৪৪ এর ২৭ ধারা মতে বিবাহ বিচ্ছেদের মোকদম দায়ের করছেন বা কর্তব্যে উপরোক্ত ব্যাঙ্গলদেশের জিান্দারী উপরোক্ত মোকদমার পক্ষের বিনি বরা হইয়ে ২৫/০৮/২০২৫ সনাল ১০, ৩০ খিঙ্গার। উক্ত সন ও দিনে বিদায়ী স্বাং বা উপরোক্ত আইনকারীক মোকদমা আদালতে উপস্থিত হইতে না পারিলে মহামান্য আদালত আইন অনুযায়ী ব্যবস্থা গ্রহণ করিবেন। অনুমত্যানুসারে, দরদার সাং সেরেস্তাদার মোকাম মহামান্য এ. ডি. জে (এক. টি. সি -১) আদালত ব্যারাকপুর, জেলা: উত্তর ২৪ পরগনা
দরখাস্তকারী এতদ্বারা জন সাধারণকে জানানো যাউিতেছে যে, দরখাস্তকারি তাহার স্বামী স্ক্যায় অরুন পাল ওরফে অরুন কুমার পাল, হাউস নং ৩০, পঞ্চদন ভঙ্গা টিটা, রিক্তা, পোষ্ট,থানা ও পোশাল রিক্তা, পিন ৭২২২৩২, জেলা হুগলী এর ২৪ নং দাগে প্রাতি দায় করা যাবা এ হাউঃ কোলকাতা ইন্ডাস্ট্রিয় রিমিউটে, কোড নং- EE-52619, থানা অনুমোদিত ১,০০,০০০/-টাকা সাক্ষেপন পাইবার নির্দিতে আর খালতে উক্ত নম্বর মামলা রুজু করিয়াছেন। উক্ত বিষয়ে কাহাওও যদি কোন আপত্তি থাকে, তবে বিজ্ঞিত প্রকাশের দিন হইতে ৩০ (ত্রিশ) দিনের মধ্যে উক্ত আদালতে স্বাং অথবা উকিল বাবুর মারকং আপনার আপত্তি দাখিল করবেন, অন্যথায় মামলা আইনমলে আসিবে।

- বিজ্ঞপ্তি:- জেলা হুগলী ডিবিজি ডেলিভেট আদালত, শ্রীমদপুর আই ৩৫ কেস নং- ৭৬/২০২৫ (নরেন্দ্রসেন) পিতা- শ্রীমান পিতা স্বামী রোমেন দাস কুন্তিগুপ্ত সাং- ১৮/৫/১, বাঘাচোে চ্যাটার্জী মেম, শ্রীমদপুর, পোষ্ট- বাঘেশ, থানা শ্রীমদপুর, পিন- ৭২২৩০২, জেলা হুগলী।
...দরখাস্তকারী এতদ্বারা জন সাধারণকে জানানো যাউিতেছে যে, দরখাস্তকারি তাহার স্বামী স্ক্যায় অরুন পাল ওরফে অরুন কুমার পাল, হাউস নং ৩০, পঞ্চদন ভঙ্গা টিটা, রিক্তা, পোষ্ট,থানা ও পোশাল রিক্তা, পিন ৭২২২৩২, জেলা হুগলী এর ২৪ নং দাগে প্রাতি দায় করা যাবা এ হাউঃ কোলকাতা ইন্ডাস্ট্রিয় রিমিউটে, কোড নং- EE-52619, থানা অনুমোদিত ১,০০,০০০/-টাকা সাক্ষেপন পাইবার নির্দিতে আর খালতে উক্ত নম্বর মামলা রুজু করিয়াছেন। উক্ত বিষয়ে কাহাওও যদি কোন আপত্তি থাকে, তবে বিজ্ঞিত প্রকাশের দিন হইতে ৩০ (ত্রিশ) দিনের মধ্যে উক্ত আদালতে স্বাং অথবা উকিল বাবুর মারকং আপনার আপত্তি দাখিল করবেন, অন্যথায় মামলা আইনমলে আসিবে।

জন্মালভেরে আনন্দসুন্দর, সন্যাস ইন্ডাস্ট্রি ২৯১২/২০২৫ (সেরেস্তাদার, শ্রীমদপুর জেলা ডেলিভেট আদালত জেলা হুগলী, পঃ বা
স্বামী স্ক্যায় অরুন পাল ওরফে অরুন কুমার পাল, হাউস নং ৩০, পঞ্চদন ভঙ্গা টিটা, রিক্তা, পোষ্ট,থানা ও পোশাল রিক্তা, পিন ৭২২২৩২, জেলা হুগলী এর ২৪ নং দাগে প্রাতি দায় করা যাবা এ হাউঃ কোলকাতা ইন্ডাস্ট্রিয় রিমিউটে, কোড নং- EE-52619, থানা অনুমোদিত ১,০০,০০০/-টাকা সাক্ষেপন পাইবার নির্দিতে আর খালতে উক্ত নম্বর মামলা রুজু করিয়াছেন। উক্ত বিষয়ে কাহাওও যদি কোন আপত্তি থাকে, তবে বিজ্ঞিত প্রকাশের দিন হইতে ৩০ (ত্রিশ) দিনের মধ্যে উক্ত আদালতে স্বাং অথবা উকিল বাবুর মারকং আপনার আপত্তি দাখিল করবেন, অন্যথায় মামলা আইনমলে আসিবে।

Notice to all concern that my client Mrs. Manashi Biswas, wife of Mr. Subrata Biswas, resident of Flat No. E-302, on the 3RD Floor, Oxford View at Municipal premises No. 32, Diamond Harbour Road, Kolkata -700008, lost her original Deed No. 4564/1996 which was registered in the office of A.D.S.R Behala, in respect of Flat No. E-302 of the 3RD Floor, Oxford View containing a super built-up area of 1085 sq. ft. more or less alongwith 1 (one) open car parking space measuring an area of about 135 sq. ft. lying and situated at Municipal premises No. 32, Diamond Harbour Road, Kolkata -700008, from her custody. In this respect my client lodged a general dary before the Thakurpukur Police Station vide G.D. No. 586 on 07/01/2026. If anyone got the said original Deed, kindly inform undersigned person within 15 days from the date of this publication. Otherwise, no claim or transaction with the said Original Deed will be entertained in future.
By: Ritu Agarwal Khemka (Advocate) 7, Green Place, 1st Floor, Kolkata-700001. M-9903733915, E-mail-ritu100983@gmail.com

# আজকাল

### কর্মখালি/ব্যবসা/বাণিজ্য/হারানা/প্রাপ্তি ইত্যাদি বিজ্ঞাপন

**১২টি শব্দ ২৫০ টাকা অতিরিক্ত শব্দ ১৮ টাকা**

## গাড়ি থেকে সোনা চুরি, গ্রেপ্তার ৭

গিরিশ পার্ক এলাকায় গাড়ি থেকে বিপুল পরিমাণ সোনার গয়না চুরির ঘটনায় সাতজনকে গ্রেপ্তার করলেন লালবাজারের ওয়াচ সেকশনের গোয়েন্দারা। ধৃতদের নাম মনোহর উমারও সোলান্ধি, গণেশ দামোদর সোলান্ধি, জগদীশ দামোদর সোলান্ধি ও কিশোর লক্ষী সোলান্ধি। এই চক্রের বাকি সদস্যদেরও পুলিশ হেফাজতে নিয়েছে। অভিযোগ ছিল, গিরিশ পার্ক এলাকায় একটি গাড়ির ভিতর থেকে ৪৩৬ গ্রাম সোনার গয়না চুরি হয়েছে। তদন্তে মেমে পুলিশ ওই সাতজনকে চিহ্নিত করে গ্রেপ্তার করে। রবিবার ধৃতদের ব্যাঙ্কশাল আদালতে পেশ করা হলে বিচারক ২২ জানুয়ারি পর্যন্ত পুলিশ হেফাজতের নির্দেশ দিয়েছেন। পুলিশ খতিয়ে দেখছে এই চুরির পিছনে আর অন্য কেউ জড়িত রয়েছে কি না।

## বিধাননগর পুলিশের রক্তদান

সাধারণের সঙ্গে পুলিশের আরও সু-সম্পর্ক তৈরির লক্ষ্যে বিধাননগর কমিশনারেটের সামাজিক প্রকল্প ‘উৎসর্গ’-এর ব্যবস্থাপনায় রক্তদান শিবির। শনিবার কমিশনারেটের নিউ টাউন টেকনো সিটি থানার উদ্যোগে এবং বিধাননগর মহকুমা হাসাপাতালের সহযোগিতায় একটি অভিজাত আবাসনের ব্যালোয়েটে এই শিবির হবে। পুলিশ সূত্রে খবর, এ দিনের কাপেসে ৫০ জন রক্তদান করেছেন। উৎসাহ দিতে উপস্থিত ছিলেন টেকনো সিটি থানার আইসি অনুমণ মণ্ডল।

# বার্ষিক সাধারণ সভা এসবিআই অফিসার্স অ্যাসোসিয়েশনের

### আজকালের প্রতিবেদন

স্টেট ব্যাঙ্ক অফ ইন্ডিয়া অফিসার্স অ্যাসোসিয়েশনের (বেঙ্গল সার্কেল) ৬৩তম বার্ষিক সাধারণসভা অনুষ্ঠিত হল নজরুল মঞ্চে। এখানে সাড়ে ৫ হাজারের কাছাকাছি সদস্য যোগদান করেছিলেন। প্রধান বক্তা ছিলেন নীরজকুমার পাত্তা। ভাষণে তিনি বলেন, গ্রাহক পরিষেবাই প্রথম এবং প্রধান লক্ষ্য। টানা তিনবার স্টেট ব্যাঙ্ক অফ ইন্ডিয়া ব্যাঙ্ক পরিষেবার ক্ষেত্রে প্রথম স্থানে রয়েছে। ব্যাঙ্কিং পরিষেবাতে সর্বাধিক গুণকৃত আপো কাছ হয়েছে। সে কারণেই স্টেট ব্যাঙ্ক অফ ইন্ডিয়া সামনের দিকেই এগিয়ে চলেছে। ভাষণে রূপম রায় বলেন, ৫২

## বুদ্ধগয়ায় আইটিসি-র হোটেল

বুদ্ধগয়ায় ওয়েলকাম হোটেল চালু করল আইটিসি হোটেলস লিমিটেড। এখানে রয়েছে কামেনেশন সেন্টারও। ১৮ একরের ওপর গড়ে ওঠা হোটেল আছে ৯৮টি ঘর এবং ১৮টি। রয়েছে একাধিক ব্যালোয়েটও। কামেনেশন সেন্টারে ৫০০ থেকে ২,০০০ জনের বসার ব্যবস্থা রয়েছে। এ উপলক্ষে আইটিসি হোটেলস



শীতের ময়দান। রবিবার। ছবি: তপন মুখার্জি

## মোবাইল ছিনতাই, ধৃত ২ মহিলা

পার্ক স্ট্রিট থেকে এক পথচারীর দামি মোবাইল ফোন চুরির অভিযোগে দুই মহিলাকে গ্রেপ্তার করল পুলিশ। ধৃতদের নাম রিয়া রায় ও প্রতিমা বৈদ্য। রবিবার পুলিশ ধৃতদের ব্যাঙ্কশাল আদালতে হাজির করে। আদালত ধৃতদের ১৬ জানুয়ারি পর্যন্ত পুলিশ চক্রের সদস্য কি না, তা জানার চেষ্টা করছে পুলিশ।

### ৩৫ বাক্স খেজুর চুরি, ধৃত ১

বড়বাজারের ফলপট্ট এলাকা থেকে খেজুর চুরির অভিযোগে একজনকে গ্রেপ্তার করল জোড়াসাঁকো থানার পুলিশ। ধৃতের নাম চাঁদ মোহা। অভিযোগ, সে ফলপট্ট থেকে মোট ৩৫ বাক্স খেজুর চুরি করে চম্পট দিয়েছিল। ব্যবসায়ীদের অভিযোগের ভিত্তিতে তদন্তে নেমে পুলিশ শনিবার চাঁদ মোহাকে গ্রেপ্তার করে। পুলিশ সূত্রে খবর, এ দিনের কাপেসে ১৬ জানুয়ারি পর্যন্ত তাকে পুলিশ হেফাজতের নির্দেশ দিয়েছেন। এই চুরির সঙ্গে বাজারের অন্য কেউ যুক্ত আছে কি না, তা খতিয়ে দেখছে পুলিশ।



**স্টেট ব্যাঙ্ক অফ ইন্ডিয়া অফিসার্স অ্যাসোসিয়েশনের (বেঙ্গল সার্কেল) ৬৩তম বার্ষিক সাধারণ সভা। নজরুল মঞ্চে।**

কোটি গ্রাহক স্টেট ব্যাঙ্ক অফ ইন্ডিয়ায়। সেইসঙ্গে রয়েছে আড়াই লক্ষের কাছাকাছি অফিসার, করণিক ও সাপোর্ট ষ্টাফ। সংগঠনের সাধারণ সম্পাদক গুজ্জ্যোতি চট্টোপাধ্যায় ব্যাঙ্কিং শিল্পের এখনকার প্রেক্ষাপট ব্যাখ্যা করেন।

লিমিটেডের ম্যানেজিং ডিরেক্টর অনিল চাড্ডা জানিয়েছেন, সর্বোচ্চ মানের পরিষেবা দেওয়া হবে বুদ্ধগয়ায় এই হোটেল। যা পর্যটকদের খুব পছন্দ হবে। কুমার ইনফ্রাট্রেড এন্টারপ্রাইজসে প্রাইভেট লিমিটেডের ম্যানেজিং ডিরেক্টর মণীশ কুমার বলেন, বুদ্ধগয়ায় ওয়েলকাম হোটেল তৈরি কুমার ইনফ্রাট্রেড এন্টারপ্রাইজসেের ধারাবাহিকতাই একটা অংশ। আইটিসি হোটেলের সহযোগিতায় আমরা এখানে বিশ্বমানের পরিষেবা দিতে পারব।

# আজকাল

কলকাতা সোমবার ১২ জানুয়ারি ২০২৬

## চিকিৎসকের ২ লক্ষ গায়েব

চলন্ত ট্রেন থেকে চুরি গেলিল চিকিৎসকের দামি শার্টফোন। বিধাননগরের বাসিন্দা ওই চিকিৎসকের সেই ফোন ব্যবহার করে ২ লক্ষ ৩ হাজার টাকা তুলে লিফ দুধুতীয়া। শনিবার ওই চিকিৎসক বিধাননগর সাইবার ক্রাইম থানায় অভিযোগ দায়ের করেছেন। পুলিশ সূত্রে খবর, গত ৬ জানুয়ারি ওই চিকিৎসক মুর্শিদাবাদ থেকে কলকাতায় ফিরছিলেন। তাঁর জাকেটের পকেট থেকে ফোনটি চুরি হয়। এরপর সেই ফোনের ইউপিআই আইডি ব্যবহার করে ২ লক্ষ ৩ হাজার টাকা তুলে নেয় প্রতারকরা। ঘটনারির তদন্ত শুরু করেছে সাইবার থানার পুলিশ।

## রাজারহাটে শুরু বইমেলা, উৎসব

রাজারহাটে শুরু হল বইমেলা ও উৎসব। শনিবার সন্ধ্যায় রাজারহাট ফ্রেড্রন অ্যাসোসিয়েশন (আরএফএ) ক্লাবের খোরাম মাঠে ২০২৬ সালের বইমেলায় উদ্বোধন করেন টলি অভিতাভা পরমরত্ন চ্যাটার্জি, রাজারহাট-নিউ টাউনের সভাপতি তথা বইমেলা কমিটির সভাপতি তাপস চট্টোপাধ্যায় প্রমুখ। রাজারহাট বইমেলা ও উৎসব কমিটির সম্পাদক কল্যাণ লোধ জায়েছেন, এবার বইমেলায় প্রায় ১০০টি স্টল বাসছে। পুস্তক উৎসবকে কেন্দ্র করে রোজই থাকছে সাংস্কৃতিক অনুষ্ঠান। বইমেলা চলবে ১৮ জানুয়ারি পর্যন্ত। রোজ বিকেল ৩ থেকে রাত ১টা পর্যন্ত খোলা থাকছে সাইব সনের। তাঁরই ছেলে হল শশ্ব শুভ সেন।

<div><b>যুনিয়ন বঁক</b> <div><div><div><span></span></div><div><span></span></div></div></div><div><div>Union Bank of India</div><div>ভাৰতীয় ইউনিয়ন বঁক</div></div></div>	<div>[কল- ৮(১)]</div> <div><b>দখল বিভজ্ঞপ্তি</b></div> <div>(ছাবের সম্পত্তি র জন্য)</div>
<div><b>অ্যাসেট রিকভারি শাখা, কলকাতা</b></div> <div>১৪/১বি, এজরা স্ট্রিট, কলকাতা-৭০০০০১; (যেখানে সক্রিয়: যমুনা ভবন, ফার্স্ট ফ্লোর, ৫৫/৫৮, এজরা স্ট্রিট, কলকাতা-৭০০০০১</div>	

মেহেতু:
ইউনিয়ন ব্যাঙ্ক অফ ইন্ডিয়া, অ্যাসেট রিকভারি শাখা, কলকাতা ১৪/১বি, এজরা স্ট্রিট, কলকাতা-৭০০০০১; বর্তমানে যমুনা ভবন, ফার্স্ট ফ্লোর, ৫৫/৫৮, এজরা স্ট্রিট, কলকাতা-৭০০০০১-তে সক্রিয়-এর অনুমোদিত আধিকারিক রূপে নিম্নস্বাক্ষরকারী সিকিউরিটি ইন্টারেস্ট (এনেক্সসেটস) নিম্নাবলি, ২০০২-এর নিময় ৩-সহ পঠনীয় সিকিউরিটাইজেশন অ্যান্ড রিকনস্ট্রাকশন অফ ফিন্যান্সিয়াল অ্যাসেস অ্যান্ড এনেক্সসেটস অফ সিকিউরিটি ইন্টারেস্ট আইন, ২০০২ (নং ৪২/২০০২)-এর ধারা নং ১৩(১২) অধীনে অর্পিত ক্ষমতাবলে ঋণগ্রহীতা স্বক্বকারী/জামিনদার: মের্সার জীকে (Geekay) হেদিসিয়ার মিসর, প্রোপ্রাইটর: গোপাল ষা, পিসিঃ, অর্জুনপুর, বিবেকানন্দ ক্রান্তের কাছে, কলকাতা-৭০০০৫৯-এর প্রতি ০৯.০১.২০২৩ তারিখ বৎসরলি একটি দাবি বিলপ্তি জারি করেছিলেন যার মাধ্যমে উক্ত বিজ্ঞপ্তি প্রান্তির তারিখ থেকে ৬০ দিনের মধ্যে বিলপ্তিতে দাবিহৃত অর্ধাধ অর্থাৎ, ₹১,০৩,৭৫,৯১৮.৫০ (এক কোটি তিন লক্ষ পঁচাত্তর হাজার নব্বো আঠারো টাকা এবং পঞ্চাশ পয়সা মাত্র) পরিশোধ দেওয়ার জন্য তাদের প্রতি আহ্বান জানানো হয়েছিল।
উক্ত ঋণগ্রহীতা দাবিহৃত অর্ধাধ পরিশোধে ব্যর্থ হওয়ায় এতদ্বারা বিশেষতঃ এই ঋণগ্রহীতা এবং সাধারণভাবে জনগণের আত্মা জানানো হচ্ছে যে, নিম্নস্বাক্ষরকারী উপরোক্ত নিম্নাবলির নিম্ন নং ৮-মহঃ পঠনীয় উপরোক্ত আইনের ১০(৪) নং ধারায়ীনে অর্পিত ক্ষ



